



2006-07 Annual Report to Schools & Our Community

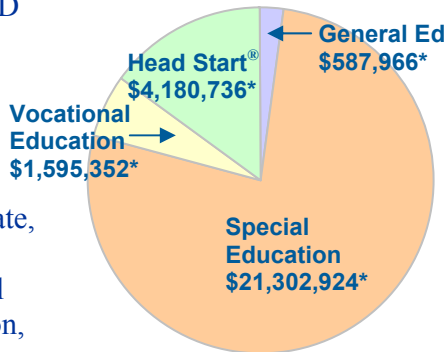
2006-07 MAISD Board Members

Robert Jacobs, President; Peggy E. Scouten, Vice President;
John Swanson, Secretary; Edward L. Garner, Treasurer;
Donna J. Fiebelkorn, Ed.D., Trustee

The MAISD enjoys strong working partnerships with constituent public school districts, and charter and non-public schools. Together we maximize resources, share best practices, solve problems, and save time and money. The MAISD facilitates meetings of superintendents, business directors, human resource managers, accounting/payroll staff, special education directors, principals, teachers, curriculum directors, technology directors, media specialists, Title I staff, early childhood staff, nurses, transportation, and maintenance/operations directors from throughout the county for professional development, networking, and problem solving. This report highlights the many ways the MAISD served local schools during the 2006-07 school year.

2006-07 Total Dollars Distributed

For the 2006-07 school year, more than half of the MAISD actual expenditures were in fact monies that were dispersed to local schools. As of June 30, 2007, the MAISD distributed \$27,666,978* from local, state, and federal funds under the following headings: General Education, Special Education, Vocational Education, and Head Start®.



*Unaudited Numbers

Special Education

In 2006-07 local school boards contracted with the MAISD for special education transportation. The MAISD generated an additional **\$1.1 million*** in revenue for local districts due to a higher state reimbursement rate.

In 2006-07, local schools in Muskegon County paid approximately **\$41 million*** for special education. Even with federal and state aid, grants and other funding, schools had to cover a **\$16.4 million*** shortfall with general education dollars.

Dear Partner in Education:

This year we celebrated the completion of the Shoreline Fiber Network. A joint project of the MAISD, Muskegon County, and Central Dispatch 9-1-1, the 130-mile network now connects 82 sites including schools, colleges, fire stations, police and other governmental entities. The results are improved public safety, faster online classroom connections, increased capacity, and lower telecommunications costs. By consolidating our efforts, construction costs were reduced by over \$2 million, and we expect an annual savings to top \$250,000. Wow!

Collaboration and consolidation of services certainly emerged as the buzz words for 2006-07. The MAISD and Kent ISD entered into a cooperative agreement for data warehouse services. This technical initiative will meet the increasing needs of districts to manage, analyze, and use data for the purpose of improving student academic performance.

As in past years, professional development is a key service offered by the MAISD that adds value to the educational community. I am proud to report that our efforts in this area continue to be top notch. Professional development was offered by our highly-skilled consultants in the areas of technology, instruction, curriculum, special education, business, and career and technical education.

Finally, our direct services to students fulfilled an important niche in the educational continuum. Wesley School experienced growth, particularly in the transition programs for students 17-26 years. Meanwhile, the Muskegon Area Career Tech Center maintained strong enrollment figures and has established itself as a leader in cutting-edge career and technical education.

Susan Meston, Ph.D., Superintendent

2006-07 Student Programs

Career Readiness

2,721 juniors from **20** area high schools, representing Muskegon, Ottawa, Oceana, Newaygo and Kent counties attended the High School Career Fair at Walker Arena. **87** careers were represented, as well as **55** post-secondary institutions and the military.

Middle School Career Pathways Exploration Days
1,782 students, **93** parents, and **88** school staff attended the *Middle School Career Pathways Exploration Days* over the course of two days.



MACTC Summer Fun

This summer **127** middle school students in Muskegon County took advantage of the Summer Fun program offered by the Muskegon Area Career Tech Center (MACTC). The students spent **5** days immersed in a career and technical education area of study.

Career Exploration

Over **15,000** middle school, high school, and college students in Muskegon and Oceana counties utilized the Career Cruising software provided by the MAISD.

Leadership Training

74 students attended the Workforce Investment Act (WIA) leadership training seminar.

Michigan Aerospace Challenge

672 students from across Michigan participated in this experience that offered upper elementary, middle and high school students an exciting way to engage in hands-on, real-world science, math and technology using model rocketry.

West Michigan Science Challenge

71 students worked in teams or as individuals to develop science experiments that solved problems in the areas of mathematics, science and engineering. Projects were judged by volunteer experts. Top winners were entered into a national competition.

Amusement Park Physics

1,005 middle school students applied their math skills and knowledge of physics principles to solve problems in the real-world setting of an amusement park.

Maple Ridge School

735 elementary-age students attended class at the historic one-room school after their teachers attended a training workshop and were given curriculum and support.

Opera/Cultural Performances

4,804 students, teachers, and parents attended *Little Red Walking Hood*, an opera written for children. **1,289** students, teachers and parents attended performances by Somali multicultural artists, Ilay.

Reality Store

962 students from **14** districts participated in the *Reality Store* experience that involved a check book, bills, and unexpected “real-life” challenges.

WINGS—Widening Interests Through New Experiences for Gifted Students

Over **370** students attended the week-long summer classes for advanced and accelerated students.

Carnegie LinkUP!

1,703 students participated in two concerts at the Frauenthal Theatre. Fourth grade students from throughout Muskegon and Oceana counties played their recorders along with the *West Shore Symphony*.



Expressions 2007—Student Art Exhibit

Over **325** students participated in the annual *Student Art Exhibit* at the Muskegon Museum of Art. The exhibit was co-sponsored by the MAISD and Muskegon Museum of Art. **76** students, parents, and school staff attended the student art open house and reception.

2006-07 Special Education & Early Childhood

Special Education Services

During the last school year, **5,215** students with special needs were touched by MAISD special education services.

Special Education Professional Development

- **662** school staff members participated in trainings in **26** topic areas; **4** topics were offered as a series of sessions
- **17** elementary and secondary school staff attended a series of seven training sessions on classroom management
- **100** staff attended Crisis Prevention Intervention (CPI) training sessions
- **99** staff attended Autism/Sensory Integration Training
- **52** staff attended Breaking Down the Walls of the Defiant Child
- **34** paraeducators learned how to better assist students with disabilities
- **32** school and agency staff met **6** times during the year to assist students as they transition to a work setting after high school

Assistive Technology

Free assistive technology support was provided to school staff from throughout Muskegon County. A number of assistive technology resources were available for teachers to check out through the MAISD Discovery Center. In addition, schools received free training for staff and the following:

- **\$10,399** for guest teacher costs
- **\$28,670** worth of equipment
- **\$8,130** in paid licensing fees

Medicaid Reimbursement

The MAISD helped schools recapture dollars used to serve some special education students through a program with Medicaid. Local school districts and charter

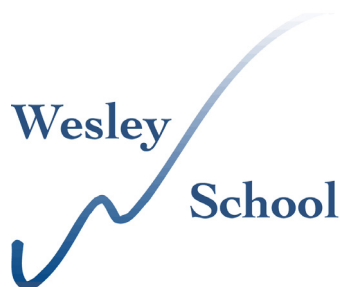
schools received **\$2,532,349** in Medicaid reimbursements for the 2006-07 school year.

Positive Behavior Supports

PBS is a broad-based, systematic approach toward managing behavior. Research has shown that using PBS:

- Improves student behavior
- Increases time on task
- Strengthens student/staff interpersonal relationships
- Reduces disciplinary referrals

The MAISD trained **33** Muskegon Area Career Tech Center staff and **166** Head Start® and other elementary staff in PBS. The School Wide Information System, a web-based data collection system that sets the stage for making decisions about behavioral concerns, has been implemented in **23** schools with MAISD support.



During the 2006-07 school year, **188** students with severe physical and/or cognitive impairments attended Wesley School. Of those students, **74** (ages 17-26) benefited from one of **6** transition classroom experiences that included critical life skills.

Wesley Staff Training

Wesley staff were trained in **23** topic areas including autism, assistive technologies, software, play therapy, school improvement, emergent literacy, tube feeding, and turning challenges into success.

Mini-Grants

24 teachers received mini-grants for projects to enhance learning opportunities for persons with disabilities.

Early On®

Early On® served **375** children under age three and their families who live in Muskegon County. More than **2,000** home visits were conducted with these children who experience an established condition and/or developmental delay.

Free Books

MAISD, Idearc Media, and the three county library districts partnered in providing **3,500** free books to Muskegon County children participating in summer reading programs.

Resources for Parents

The Great Parents/Great Start grant funded the following in 2006-07:

- **2,000** English and **60** Spanish newborn packets given away through local hospitals
- Training and support to launch a new early literacy program at Muskegon Family Care
- **500** resource gift bags for parents of infants distributed through health care providers
- *Family Literacy Series* in **5** districts attended by **62** families
- *Hero Parties* at **3** districts attended by **363** family members
- **1,000** early literacy kits given to families at literacy events, during home visits, and at community health care centers

Early Childhood Professional Development

- **27** staff were trained in the *Adult/Child Interactive Reading Inventory*

2006-07 Early Childhood, Business & Technology

Early Childhood Professional Development (Continued...)

- **199** early childhood educators attended the *2006 MAISD Early Childhood Conference*
- **40** early childhood special education teachers, occupational therapists, and speech-language pathologists participated in **5** non-consecutive full-days of innovative instructional strategies and hands-on activities to support language and literacy learning for all students
- **27** educators met to continue the process of aligning each district's early childhood curriculum with the *Michigan Early Childhood Standards of Quality*

Head Start®

Public schools located in Muskegon and Oceana counties served more than **1,000** students in Head Start® in 2006-07 and maintained a waiting list of more than **250** children during the school year. The MAISD serves as the federal grantee for the free preschool program for income-eligible students.

Great Start Collaborative

The Muskegon County Great Start Collaborative hosted **2** nationally known speakers who addressed the importance of early childhood education and development to a total of **250** people. The collaborative also identified and collected measures of more than **50** indicators of well-being of Muskegon County's youngest children and published a data assessment entitled "Our Earliest Promise."

Pupil Accounting

The MAISD helped public schools maximize their state aid revenues by offering official pupil accounting auditing services, training, and consultation regarding current laws, rules, and procedures. MAISD staff visited and performed on-site audits for **19** programs in **9** schools during the fall semester and **16** programs in **11** schools during the spring semester.

Document Center

The MAISD Document Center serves local school districts and nonprofit organizations by providing full color and black/white printing, copying and finishing services. During the 2006-07 school year, the Copy Center printed over **5.8 million** impressions.

Compliance Training

The MAISD conducted compliance training for nearly **3,598** school district employees, including **763** county-wide guest teachers and **152** Head Start® staff. Trainings are required by law and available in **5** topic areas.

Guest Teacher Registry

The MAISD registered and trained over **1,547** teachers for the countywide guest teacher registry. Nearly **672** teachers were ready to fill vacancies on any given day.

Protected Blogs

The MAISD provides a protected blog hosting service to eligible teachers within local schools. During the 2006-07 school year, the MAISD hosted **216** classroom blogs for teachers from **13** districts.

Fiber Project

Construction and testing of the **130**-mile Shoreline Fiber Network that connects **82** sites was completed this year. Fiber was hung on over **3,700** poles throughout Muskegon County in order to connect schools, colleges, fire departments, police stations, and other governmental entities. Construction costs were reduced by **\$2,080,000** by building one network in cooperation with Muskegon County and Muskegon Central Dispatch 9-1-1. Annual combined savings are expected to top **\$250,000**.

Discovery Center/REMC4

The Discovery Center and Regional Educational Media Center 4 (REMC4) provided classroom resources, audiovisual and technology services and training, plus cooperative purchasing opportunities.

- School districts in Muskegon County saved **\$556,408** on their purchases during the 2006-07 school year through REMC's cooperative purchasing program
- School staff borrowed **6,471** media items in 2006-07

Technology Trainings

Technology trainings, including software and curriculum integration, were attended by **228** staff from Muskegon, Oceana, and Newaygo counties

In addition, **7** districts took advantage of the six-session technology integration training customized for each school. **118** teachers learned how they can use district technology to enhance their effectiveness in the classroom.

2006-07 Technology, Instruction & Career and Technical Education

Instructional Management

MAISD Technology Services managed **42,368** student records, generated report cards, and provided training and support to school staff in seven counties. In addition, the MAISD managed **9,170** employee records and generated pay checks/deposit slips. An annual **\$800,000** MAISD contribution kept REMC services and data processing costs lower than that of any other ISD offering the same breadth of services.

Professional Development Instructional Services

Local educators and administrators took advantage of **over 80** instructional professional development programs offered by the MAISD in 2006-07. Here are highlights of selected instructional programs offered:

- **63** teachers from Muskegon and Ottawa counties participated in one or more of the *2006 Summer Institute*, *2007 Focused Learning Community*, and *2007 History Colloquium* as part of the three-year *Teaching American History Grant*
- **23** teachers attended the *Muskegon Area Middle School Mathematics Improvement Project Summer Institute*
- **33** teachers were involved in the *Raising Mathematics Achievement in the Middle Grades* professional development series of eight trainings
- **25** teachers attended the *Michigan Mathematics Leadership Academy*
- **61** school staff attended a workshop on the *Use of the Trimester Approach to Scheduling*

Professional Development Instructional Services (Continued...)

- **191** teachers participated in the *Writing Units of Study* training
- **88** school staff attended *Michigan Model for School Health Education Curriculum Training*
- **68** school staff attended the *PEAK Summer Institute for Effective Instruction*, and **44** staff attended the *PEAK Summer Institute for Effective Assessment*
- **51** staff attended *Proper Handling of Medications* training
- **36** teachers and administrators attended *Data Conversations that Change Performance*, two separate, four-part series
- **51** school staff attended the *Michigan Merit Exam Implementation Video Conference*
- **54** teachers attended the *Social Studies Content Expectations* training sessions for elementary, middle, and high schools
- **27** teachers participated in the *Creating Writers Workshops*
- **44** school staff attended the six-session *Data Coaches Certification* series
- **40** school staff attended the workshop *Familiarizing Your Staff with the New Michigan*
- **15** new teachers attended a beginning teachers' orientation session

Added Support for High Priority Schools

5 school buildings identified as high priority by the Michigan Department of Education, or at risk of becoming high priority, were supported by an individual MAISD consultant and received customized support and training on site.



Career and technical education courses were chosen by **714** students. They attended one of **20** courses provided by the Muskegon Area Career Tech Center (MACTC). The *Harvey Street Café*, *Essentials School Store*, and the *Petal Shop* provided students with valuable experience as they served customers and prepared orders.

Student Recruitment

A new interactive DVD was created to promote the MACTC programs. **2,382** students and numerous community groups toured the facility in 2006-07. On-site presentations were made at **5** middle schools.

Business Connections

The MACTC placed **42** students in internships and **70** students in day-on-the-job opportunities in local businesses or organizations. **23** students were paid to work through cooperative education agreements.

The Link newsletter was published in *The Muskegon Chronicle* business section to feature and encourage partnerships between schools and businesses.

During the 2006-07 school year, **108** educators participated in the after-school *Educator in the Workplace* program developed by the MAISD and the Muskegon Area Chamber of Commerce.

44 school staff attended Career Cruising training.

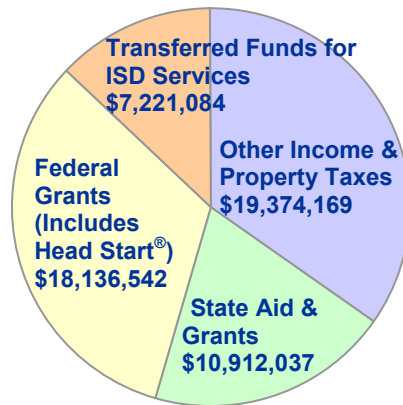
Equity and Diversity

- **2,000** English and **60** Spanish “Grow With Me” packets including book, song lyrics, and other early education tools were given away through local hospitals to all families of newborns
- **2** MAISD staff members attended the *Institute for Healing Racism II*
- The MAISD hosted **4** brown bag lunch sessions focusing on equity and diversity issues, with a combined total of **120** participants
- **9** multicultural committee members met monthly and maintained a list serve of schools and organizations that included **60** members.

2006-07 Budgeted Revenues

\$55,643,832

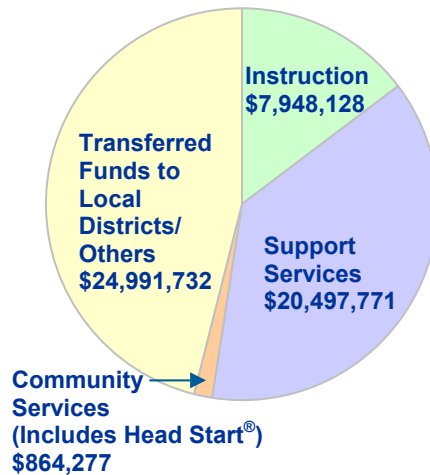
Revenues are generated through a variety of resources, including, but not limited to: federal and state grants, state aid, property taxes, registrations, fees for services, local foundations, and transfers from other entities, including local school districts.



2006-07 Budgeted Expenditures

\$54,301,908

Expenditures support continued operations in four basic areas: data processing, instructional services, special education, and business services. Support services to local districts are provided for centralized accounting, student records, educational/training, consulting, and special education. The MAISD operates Wesley School, the Muskegon Area Career Tech Center, Head Start® of Muskegon/Oceana, and the MAISD Regional Mathematics and Science Center. Per state guidelines, expenditures are reported using the categories shown.



2006-07 detailed budget figures are available by calling (231) 767-7207 or by e-mailing mdemetri@muskegonisd.org

The MAISD provides the leadership, programs, and services which complement and enhance the efforts of constituent school districts in extending educational opportunities to all students.

Community Partnerships

The MAISD has developed strong partnerships with schools, governmental agencies and community organizations to provide Muskegon County residents with a wide range of services to support their success. Here are a few examples for 2006-07:

REAL Science

Local academic, industry, and community leaders gathered **\$30,000** in financial support for the cooperative purchase of the latest analytical instruments necessary for high school students to learn modern laboratory science.

Great Start Collaborative

The MAISD and over **70** community partners worked together throughout 2006-07 to evaluate the needs of children from 0 to five to determine what resources must be in place to promote their healthy development.

Shoreline Fiber Network

The Shoreline Fiber Network is an excellent example of a collaborative effort that benefits the entire community with improved public safety and faster online connections. By building one network with fibers bundled into three separate parts on a common route, the MAISD, Muskegon County, and Muskegon Central Dispatch 9-1-1 were able to reduce construction costs by **\$2,080,000**.

Public Presentation on Race Relations

In March 2007, over **450** people joined Juan Williams, Senior Correspondent for National Public Radio and Political Analyst for Fox News, as he addressed tough questions on race relations posed by a local panel.

Road Tests

1,143 road tests for automobiles and **287** commercial (truck and bus) road tests were administered by the MAISD in 2006-07.



Muskegon Area
Intermediate School District
630 Harvey Street
Muskegon, Michigan 49442-4278
Phone 231-777-2637 Fax 231.773.1028
www.muskegonisd.org