

Summaries and Information

Introduction

This is the 40th edition of the Summaries and Information Report prepared by the Administrative Services Division of the Muskegon Area Intermediate School District. We hope that the material presented will be useful to you in your administrative tasks this year. The document covers official accounts and records filed with the offices of the MAISD in compliance with Michigan Statutes.

New information included in this Summary is pertinent to all of the constituent school districts such as School Personnel by Position and Comparisons, School Personnel FTE vs. Enrollment FTE and Comparisons, etc.

Exercise the usual care in interpreting and using statistical data presented here. Conclusions regarding the quality, effectiveness, and adequacy of any educational program can only be drawn when a complete understanding has been reached concerning the variables in school operation.

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Muskegon Area Intermediate School District
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Muskegon, Michigan 49442
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<u>School Districts</u>	<u>Code #</u>
Fruitport Community Schools	61-080
Holton Public Schools	61-120
Mona Shores Public Schools	61-060
Montague Area Public Schools	61-180
Muskegon Public Schools	61-010
Muskegon Heights Public Schools	61-020
North Muskegon Public Schools	61-230
Oakridge Public Schools	61-065

<u>School Districts</u>	<u>Code #</u>
Orchard View Schools	61-190
Ravenna Public Schools	61-210
Reeths-Puffer Schools	61-220
Whitehall District Schools	61-240
WayPoint Academy	61-903
Three Oaks Academy	61-904
Timberland Charter Academy	61-902
MAISD	61-000

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FTE Membership By Grade (Unaudited)
September 2010

	K	1	2	3	4	5	6	7	8	9	10	11	12	SE	Adult	District Totals
Fruitport	220.40	227.18	215.74	210.91	220.47	219.25	244.03	201.88	222.68	227.88	260.51	250.62	213.75	120.66	24.56	3,080.52
Holton	67.00	61.00	64.87	64.77	73.34	68.65	68.76	76.44	74.47	66.90	57.44	78.35	73.89	44.72	0.00	940.60
Mona Shores	263.14	237.03	261.45	268.66	259.47	267.57	284.41	279.71	320.81	330.36	362.33	316.59	317.78	65.53	0.00	3,834.84
Montague	169.79	104.10	113.45	110.06	115.47	98.66	100.27	96.39	104.90	94.20	97.74	97.42	105.03	49.62	0.00	1,457.10
Muskegon	430.19	408.43	374.97	351.27	339.10	354.90	325.58	313.07	292.42	447.46	367.63	272.89	252.01	443.62	60.27	5,033.81
Muskegon Heights	133.00	111.93	90.41	91.59	96.73	93.66	95.57	97.65	87.10	114.94	95.44	111.40	121.20	199.88	40.72	1,581.22
North Muskegon	97.96	68.19	71.12	71.41	62.29	65.72	83.69	71.29	61.67	69.67	72.86	72.05	66.42	17.66	53.51	1,005.51
Oakridge	147.77	127.45	135.66	140.49	160.79	140.22	122.26	149.05	148.06	141.28	139.46	129.33	124.78	69.86	7.38	1,883.84
Orchard View	233.05	201.00	195.82	201.50	190.89	204.03	203.77	211.46	192.61	172.49	258.19	192.73	157.14	103.58	77.30	2,795.56
Ravenna	72.09	71.85	73.54	75.37	79.91	73.59	85.95	79.70	84.26	71.66	85.29	66.61	65.65	40.26	0.00	1,025.73
Reeths-Puffer	354.69	259.23	286.45	274.99	277.84	287.26	301.51	288.98	297.70	287.24	264.24	291.92	309.05	206.23	0.00	3,987.33
Whitehall	168.50	153.33	148.75	141.51	149.11	156.06	149.61	151.29	155.55	174.86	175.24	187.98	273.07	82.44	15.00	2,282.30
Subtotal Locals	2,357.58	2,030.72	2,032.23	2,002.53	2,025.41	2,029.57	2,065.41	2,016.91	2,042.23	2,198.94	2,236.37	2,067.89	2,079.77	1,444.06	278.74	28,908.36
WayPoint	0.00	0.00	0.00	0.00	0.00	0.00	16.00	27.90	21.00	45.64	46.68	29.35	17.25	5.08	0.00	208.90
Three Oaks	68.00	58.91	62.82	27.67	36.76	44.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.26	0.00	300.00
Timberland	44.00	50.82	46.88	48.05	52.55	48.45	49.37	34.67	35.66	0.00	0.00	0.00	0.00	10.55	0.00	421.00
Subtotal Academies	112.00	109.73	109.70	75.72	89.31	93.03	65.37	62.57	56.66	45.64	46.68	29.35	17.25	16.89	0.00	929.90
MAISD	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	194.26	0.00	194.26
Total Public	2,469.58	2,140.45	2,141.93	2,078.25	2,114.72	2,122.60	2,130.78	2,079.48	2,098.89	2,244.58	2,283.05	2,097.24	2,097.02	1,655.21	278.74	30,032.52
Non-Public	94.00	66.00	65.00	69.00	80.00	68.00	88.00	80.00	86.00	116.00	122.00	123.00	107.00	26.00 *	0.00	1,164.00
Home Education	0.00	0.00	1.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	3.00	1.00	0.00	3.00 *	0.00	8.00
Total Non-Public	94.00	66.00	66.00	69.00	80.00	68.00	88.00	81.00	87.00	117.00	125.00	124.00	107.00	29.00	0.00	1,172.00
County Totals	2,563.58	2,206.45	2,207.93	2,147.25	2,194.72	2,190.60	2,218.78	2,160.48	2,185.89	2,361.58	2,408.05	2,221.24	2,204.02	1,684.21	278.74	31,204.52

*Twenty-six Special Education students are enrolled in Non-Public Schools, three in Home Education; those numbers are included in grade-level totals.

Charter Enrollment by Resident District September 2010

	WayPoint			Three Oaks			Timberland			Resident District Totals		
	2009	2010	Diff.	2009	2010	Diff.	2009	2010	Diff.	2009	2010	Diff.
Fruitport	2	4	2	-	-	-	10	14	4	12	18	6
Holton	2	-	(2)	-	-	-	-	-	-	2	-	(2)
Mona Shores	8	6	(2)	-	1	1	6	5	(1)	14	12	(2)
Montague	1	-	(1)	-	-	-	1	-	(1)	2	-	(2)
Muskegon	114	119	5	245	147	(98)	254	237	(17)	613	503	(110)
Muskegon Heights	17	17	-	193	151	(42)	116	104	(12)	326	272	(54)
North Muskegon	2	1	(1)	-	-	-	3	1	(2)	5	2	(3)
Oakridge	17	17	-	-	-	-	19	16	(3)	36	33	(3)
Orchard View	28	27	(1)	-	-	-	32	37	5	60	64	4
Ravenna	-	-	-	-	-	-	1	1	-	1	1	-
Reeths-Puffer	15	13	(2)	-	1	1	4	2	(2)	19	16	(3)
Whitehall	5	4	(1)	-	-	-	1	1	-	6	5	(1)
Musk. County Subtotal	211	208	(3)	438	300	(138)	447	418	(29)	1,096	926	(170)
Grand Haven	-	-	-	-	-	-	3	2	(1)	3	2	(1)
Hesperia	-	-	-	-	-	-	-	-	-	-	-	-
Wyoming	-	-	-	-	-	-	-	1	1	-	1	1
Total Charter Enrollment	211	208	(3)	438	300	(138)	450	421	(29)	1,099	929	(170)

Foundation Grant Revenue Impact to LEAs	2009	2010	Difference
Fruitport	\$ 85,812	\$ 131,688	\$ 45,876
Holton	14,302	-	(14,302)
Mona Shores	100,114	87,792	(12,322)
Montague	14,302	-	(14,302)
Muskegon	4,767,984	3,926,418	(841,566)
Muskegon Heights	2,535,558	2,153,968	(381,590)
North Muskegon	36,350	14,868	(21,482)
Oakridge	264,587	241,428	(23,159)
Orchard View	462,546	480,448	17,902
Ravenna	7,151	7,316	165
Reeths-Puffer	135,869	117,056	(18,813)
Whitehall	42,906	36,580	(6,326)
Total	\$ 8,467,481	\$ 7,197,562	\$ (1,269,919)

Non-Public Schools in Muskegon County 2010/11

	K	1	2	3	4	5	6	7	8	9	10	11	12	Sp Ed	Total
Broadway Baptist School	0	0	0	0	0	2	1	1	2	1	2	0	2	0	11
Calvary Christian Academy	7	18	8	13	19	10	16	11	22	9	13	11	8	0	165
Michigan Dunes Montessori	7	0	0	0	0	0	0	0	0	0	0	0	0	0	7
Muskegon Catholic Central	30	23	26	24	29	28	38	36	37	42	46	46	50	11	455
Muskegon Christian	27	14	21	19	21	23	22	23	19	0	0	0	0	3	189
Muskegon 7th Day Adventist School	0	1	1	2	0	0	3	1	1	0	0	0	0	0	9
St. Catherine's School	8	3	6	5	7	1	5	0	0	0	0	0	0	0	35
West Shore Lutheran	15	7	3	6	4	4	3	8	5	0	0	0	0	12	55
Western Mich Christian High School	0	0	0	0	0	0	0	0	0	64	61	66	47	0	238
Subtotal	94	66	65	69	80	68	88	80	86	116	122	123	107	26	1,164
Home Education	0	0	1	0	0	0	0	1	1	1	3	1	0	3 *	8
Total Non-Public	94	66	66	69	80	68	88	81	87	117	125	124	107	29	1,172

*Twenty-six Special Education students are enrolled in Non-Public Schools, three in Home Education; those numbers are included in grade-level totals.

Elementary and Secondary FTE Membership (Unaudited)
September 2010

District	Grade K-6	Grade 7-12	Special Education	Adult Education	Total
Fruitport	1,557.98	1,377.32	120.66	24.56	3,080.52
Holton	468.39	427.49	44.72	0.00	940.60
Mona Shores	1,841.73	1,927.58	65.53	0.00	3,834.84
Montague	811.80	595.68	49.62	0.00	1,457.10
Muskegon	2,584.44	1,945.48	443.62	60.27	5,033.81
Muskegon Heights	712.89	627.73	199.88	40.72	1,581.22
North Muskegon	520.38	413.96	17.66	53.51	1,005.51
Oakridge	974.64	831.96	69.86	7.38	1,883.84
Orchard View	1,430.06	1,184.62	103.58	77.30	2,795.56
Ravenna	532.30	453.17	40.26	0.00	1,025.73
Reeths-Puffer	2,041.97	1,739.13	206.23	0.00	3,987.33
Whitehall	1,066.87	1,117.99	82.44	15.00	2,282.30
Subtotal Locals	14,543.45	12,642.11	1,444.06	278.74	28,908.36
WayPoint	16.00	187.82	5.08	0.00	208.90
Three Oaks	298.74	0.00	1.26	0.00	300.00
Timberland	340.12	70.33	10.55	0.00	421.00
Subtotal Academies	654.86	258.15	16.89	0.00	929.90
MAISD	0.00	0.00	194.26	0.00	194.26
Total Public	15,198.31	12,900.26	1,655.21	278.74	30,032.52
Non-Public	530.00	634.00	26.00 *	0.00	1,164.00
Home Education	1.00	7.00	3.00 *	0.00	8.00
Total Non-Public	531.00	641.00	29.00	0.00	1,172.00
County Totals	15,729.31	13,541.26	1,684.21	278.74	31,204.52

*Twenty-six Special Education students are enrolled in Non-Public Schools, three in Home Education; those numbers are included in grade-level totals.

Fall Membership Count Five-Year Comparison

District	2006/07	2007/08	2008/09	2009/10	Unaudited 2010/11	Five-Year Difference	Five-Year Percent Difference
Fruitport	3,245	3,244	3,232	3,186	3,081	(164)	-5.05%
Holton	1,094	1,117	1,058	1,039	941	(153)	-13.99%
Mona Shores	4,137	3,958	3,901	3,826	3,835	(302)	-7.30%
Montague	1,494	1,462	1,466	1,463	1,457	(37)	-2.48%
Muskegon	5,730	5,619	5,433	5,168	5,034	(696)	-12.15%
Muskegon Heights	2,056	1,906	1,856	1,595	1,581	(475)	-23.10%
North Muskegon	908	982	977	985	1,006	98	10.79%
Oakridge	1,960	1,968	1,893	1,880	1,884	(76)	-3.88%
Orchard View	2,922	2,971	3,017	2,815	2,796	(126)	-4.31%
Ravenna	1,082	1,095	1,071	1,044	1,026	(56)	-5.18%
Reeths-Puffer	4,179	4,096	4,029	3,932	3,987	(192)	-4.59%
Whitehall	2,375	2,377	2,376	2,342	2,282	(93)	-3.92%
Subtotal Locals	31,182	30,795	30,309	29,275	28,910	(2,272)	-7.29%
WayPoint	242	238	218	211	209	(33)	-13.64%
Three Oaks	145	133	321	438	300	155	106.90%
Timberland	560	470	458	450	421	(139)	-24.82%
Tri-Valley	182	191	-	-	-	(182)	-100.00%
Subtotal Academies	1,129	1,032	997	1,099	930	(199)	-17.63%
MAISD	196	195	197	207	194	(2)	-1.02%
Total Public	32,507	32,022	31,503	30,581	30,034	(2,473)	-7.61%
Non-Public	1,471	1,332	1,169	1,190	1,164	(307)	-20.87%
Home Education	21	9	9	17	8	(13)	-61.90%
Total Non-Public	1,492	1,341	1,178	1,207	1,172	(320)	-21.45%
Total	33,999	33,363	32,681	31,788	31,206	(2,793)	-8.21%

1965-2011 Public / Non-Public Membership Comparison

Year	Non-Public	Locals	Academies	MAISD	Total Public Schools
1965/66	5,340				41,264
1966/67	5,129				41,710
1967/68	5,155				42,698
1968/69	4,814				42,918
1969/70	4,351				42,844
1970/71	4,085				43,543
1971/72	3,737				43,335
1972/73	3,493				42,494
1973/74	3,450				41,416
1974/75	3,261				40,924
1975/76	3,104				41,321
1976/77	3,128				39,714
1977/78	3,133				38,231
1978/79	3,312				36,251
1979/80	3,516				35,086
1980/81	3,425				34,257
1981/82	3,398				32,842
1982/83	3,307				32,316
1983/84	3,063				32,077
1984/85	2,788				32,574
1985/86	3,595				32,950
1986/87	2,530				32,990
1987/88	2,463				33,000
1988/89	2,652				33,202
1989/90	2,308				33,263
1990/91	2,326				33,902
1991/92	2,024				34,355
1992/93	1,639				34,424
1993/94	1,811				34,326
1994/95	2,150				33,552
1995/96	2,284 *				33,792
1996/97	1,836 *				33,874
1997/98	1,928 *				34,122
1998/99	1,909 *				34,121
1999/00	1,887 *				33,870
2000/01	1,855 *	33,076	620	144	33,840
2001/02	1,815 *	32,968	861	145	33,974
2002/03	1,699 *	32,901	996	151	34,048
2003/04	1,192 *	32,184	1,233	163	33,580
2004/05	1,596 *	31,907	1,295	174	33,376
2005/06	1,502 *	31,496	1,276	181	32,953
2006/07	1,492 *	31,182	1,129	196	32,507
2007/08	1,341 *	30,795	1,032	195	32,022
2008/09	1,178 *	30,309	997	197	31,503
2009/10	1,207 *	29,275	1,099	207	30,581
2010/11	1,172 *	28,910	930	194	30,034 **

* Includes Home Education

**Unaudited Membership

Schools of Choice
Accepted Applicants - 2010/11

Choice ► Resident ▼	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge*	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Totals
Fruitport		0	6	0	2	0	0	0	1	1	0	0	10
Holton	0		1	6	0	0	0	0	0	0	14	0	21
Mona Shores	12	0		0	4	2	0	0	0	0	1	0	19
Montague	0	0	0		0	0	0	0	0	0	2	3	5
Muskegon	38	0	53	0		4	5	0	50	1	25	1	177
Muskegon Heights	0	3	40	0	65		0	0	3	0	2	0	113
North Muskegon	0	0	1	0	0	0		0	0	0	8	1	10
Oakridge	2	0	0	0	0	0	0		1	3	0	0	6
Orchard View	8	1	2	0	4	0	2	0		0	4	0	21
Ravenna	4	0	0	0	0	0	0	0	1		2	0	7
Reeths-Puffer	0	8	3	3	0	0	17	0	0	0		14	45
Whitehall	0	4	0	33	0	0	2	0	0	0	17		56
Totals	64	16	106	42	75	6	26	0	56	5	75	19	490

*Oakridge is not accepting Schools of Choice students at this time.

Source: Number of Choice Students September 2010

Schools of Choice Compilation
1997/98-2010/11

Choice ► Resident ▼	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge*	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Totals
Fruitport		1	48	0	22	0	6	0	23	8	7	3	118
Holton	3		9	10	7	0	24	0	3	5	189	44	294
Mona Shores	88	0		2	73	9	14	0	37	6	13	3	245
Montague	1	0	2		3	0	3	0	1	2	7	71	90
Muskegon	330	7	774	6		172	133	0	760	7	172	14	2,375
Muskegon Heights	50	3	356	0	1,041		21	0	93	0	27	0	1,591
North Muskegon	1	0	8	0	5	0		0	1	2	48	6	71
Oakridge	32	4	10	0	18	0	8		49	46	11	1	179
Orchard View	79	1	27	0	81	5	33	0		7	30	4	267
Ravenna	69	2	3	0	1	1	2	0	9		2	0	89
Reeths-Puffer	18	77	19	17	25	2	367	0	33	2		95	655
Whitehall	1	22	3	119	10	1	37	0	2	1	91		287
Totals	672	117	1,259	154	1,286	190	648	0	1,011	86	597	241	6,261

Source: Number of Choice Students September 1997-2010

Schools of Choice Gains and Losses 1997/98-2010/11

District	Choice Students Received	Resident Students Lost	Gain or Loss
Fruitport	672	118	554
Holton	117	294	(177)
Mona Shores	1,259	245	1,014
Montague	154	90	64
Muskegon	1,286	2,375	(1,089)
Muskegon Heights	190	1,591	(1,401)
North Muskegon	648	71	577
Oakridge	0	179	(179)
Orchard View	1,011	267	744
Ravenna	86	89	(3)
Reeths-Puffer	597	655	(58)
Whitehall	241	287	(46)
Totals	6,261	6,261	0

Data is Based on Fall Count Day

Non-Resident FTE by Resident District

September 2010

Educating Resident	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths- Puffer	Whitehall	Total # of FTEs That Went to Another District
Fruitport	0.00	0.00	20.13	-	26.19	-	2.00	3.00	10.74	6.47	2.00	1.00	71.53
Holton	2.11	0.00	3.00	6.00	3.02	-	12.00	-	0.45	3.00	49.00	21.00	99.58
Mona Shores	50.39	0.00	-	-	90.43	3.00	5.00	-	11.89	1.00	4.00	-	165.71
Montague	0.00	0.00	-	-	2.18	-	3.00	-	-	1.00	4.00	50.14	60.32
Muskegon	138.40	0.00	300.00	2.00	-	92.00	56.00	-	335.13	2.00	63.00	65.99	1,054.52
Muskegon Heights	5.00	3.00	112.00	-	196.37	-	4.00	-	42.05	-	-	-	362.42
North Muskegon	0.12	0.00	6.00	-	10.02	1.00	-	-	1.00	-	11.00	2.00	31.14
Oakridge	37.75	0.00	1.00	-	3.98	-	3.00	-	29.84	21.00	2.00	1.00	99.57
Orchard View	47.61	1.00	9.00	-	23.17	2.00	13.00	7.00	-	11.00	11.00	4.00	128.78
Ravenna	42.30	0.00	1.00	-	3.48	-	1.00	3.00	2.09	-	1.00	-	53.87
Reeths-Puffer	7.73	39.00	10.00	4.00	17.57	-	222.00	1.00	8.95	7.00	-	80.76	398.01
Whitehall	1.04	11.00	-	79.00	4.12	-	23.00	-	1.34	6.57	39.00	-	165.07
Allendale	1.00	0.00	-	-	-	-	-	-	-	-	-	-	1.00
Coopersville	0.51	0.00	-	-	-	-	-	-	0.61	11.00	-	-	12.12
Fremont	1.19	26.00	-	1.00	3.74	-	-	-	-	1.28	-	-	33.21
Grand Haven	33.81	0.00	28.00	-	24.31	-	5.00	-	1.00	-	-	-	92.12
Grant	1.00	0.00	-	-	2.23	-	3.00	-	-	12.00	-	-	18.23
Hart	0.00	0.00	-	4.00	-	-	-	-	-	-	-	-	4.00
Hesperia	0.00	6.00	-	1.00	-	-	-	-	-	-	-	-	7.00
Holland City	2.39	0.00	-	-	-	-	-	-	-	-	-	-	2.39
Kent City	0.00	0.00	-	-	0.88	-	-	-	-	12.00	-	-	12.88
Mason County	0.00	0.00	-	2.00	0.32	-	-	-	-	-	-	-	2.32
Shelby	0.00	0.00	-	50.50	6.24	-	-	-	-	-	-	1.00	57.74
Sparta Area	0.00	0.00	-	-	-	-	-	-	-	-	-	-	-
Spring Lake	35.82	0.00	5.00	-	22.07	-	-	-	1.00	-	4.00	-	67.89
West Ottawa	0.00	0.00	-	-	0.44	-	-	-	-	-	-	-	0.44
Muskegon Co.	332.45	54.00	462.13	91.00	380.53	98.00	344.00	14.00	443.48	59.04	186.00	225.89	2,690.52
Out of County	75.72	32.00	33.00	58.50	60.23	-	8.00	-	2.61	36.28	4.00	1.00	311.34
Total Non-Resident FTE	408.17	86.00	495.13	149.50	440.76	98.00	352.00	14.00	446.09	95.32	190.00	226.89	3,001.86
SE FTE													
Included in Totals	40.79	4.61	5.73	5.54	24.42	6.68	11.06	7.69	15.96	28.29	6.28	5.32	162.37

FTE includes Shared-Time students from parochial and home schools, released students, and Schools of Choice.

Career & Technical Education Programs Three-Year Comparison

Program	Categories	2008/09 Enrollment	2009/10 Enrollment	2010/11 Enrollment
Agricultural Science/Natural Resources	MAISD / LEA	196	195	157
Auto Body Technology	MAISD	36	44	45
Automotive Technology	MAISD	39	48	43
Business Management, Marketing & Technology	LEA	424	407	304
Commercial Art	MAISD	33	41	34
Computer Information Network Systems	MAISD / LEA	92	69	44
Construction Trades	MAISD	55	47	59
Cosmetology	MAISD	55	58	47
Drafting/Design Technology - CAD	MAISD / LEA	214	131	123
Early Childhood	MAISD	47	47	43
Electrical/Electronics	MAISD	40	33	38
Financial Management	MAISD / LEA	140	132	179
Graphic Arts	MAISD	20	33	30
Health Sciences	MAISD	86	94	92
Heating, Ventilation, & Air Conditioning	MAISD	30	28	21
Law Enforcement/Public Safety	MAISD	43	46	44
Machine Technology	MAISD	25	27	24
Marketing & Distributive Education	MAISD / LEA	171	212	223
Restaurant, Catering & Culinary Management	MAISD	33	37	40
Welding, Brazing & Soldering	MAISD	42	46	43
Parenthood Education	LEA	224	103	123
Total		2,045	1,878	1,756

Career & Technical Education Programs Three-Year Comparison by District

District	Year	Agricultural Science	Auto Body	Auto Tech	Business Management	Commercial Art	Computer Info Network	Construction	Cosmetology	Drafting	Early Childhood	Electrical	Financial Management	Graphic Art	Health Sci	Heating Vent & Air	Public Safety	Mach Tech	Marketing	Restaurant	Welding	Paranthood	Totals
MAISD	2008/09	14	36	39		33	42	55	55	30	47	40	23	20	86	30	43	25	30	33	42		723
	2009/10	22	44	48		41	44	47	58	19	47	33	18	33	94	28	46	27	32	37	46		764
	2010/11	23	45	43		34	44	59	47	30	43	38	38	30	92	21	44	24	24	40	43		762
Fruitport	2008/09				88								54						77				219
	2009/10				80								46						103				229
	2010/11				50								50						113				213
Holton	2008/09				57																		57
	2009/10																						-
	2010/11																						-
Mona Shores	2008/09				121		50		112				38										321
	2009/10				169		25		112				23										329
	2010/11				123		0		93				38										254
Montague	2008/09	103																	64				167
	2009/10	94																	77				171
	2010/11	65																	86				151
Oakridge	2008/09																						-
	2009/10																						-
	2010/11																						-
Orchard View	2008/09																				224		224
	2009/10				28								25								103		156
	2010/11				29																123		152
Ravenna	2008/09	79			83																		162
	2009/10	79			63																		142
	2010/11	69			68																		137
Whitehall	2008/09				75					72			25										172
	2009/10				67								20										87
	2010/11				34								53										87
Totals	2008/09	196	36	39	424	33	92	55	55	214	47	40	140	20	86	30	43	25	171	33	42	224	2045
	2009/10	195	44	48	407	41	69	47	58	131	47	33	132	33	94	28	46	27	212	37	46	103	1878
	2010/11	157	45	43	304	34	44	59	47	123	43	38	179	30	92	21	44	24	223	40	43	123	1756

School Personnel FTE by Position
December 2009

District	Teachers	Instructional Aides	Instructional Coordinators	Guidance Counselors	Librarians/Media Specialists	Library/Media Support Staff	LEA Administrators	LEA Admin. Support Staff	School Administrators	School Admin. Support Staff	Student Support Services	Other Support Services	Special Ed Teachers	Special Ed Teacher Consultants	Special Ed Support Staff	Special Ed Other Support Staff	Career/Technical Teachers	Consultants	Directors & Supervisors	Coordinators	Total Employee FTE
Fruitport	151.79	37.55	3.00	7.00	-	4.60	1.00	1.60	7.00	19.30	12.27	80.60	28.75	7.60	9.79	4.10	1.25	-	4.00	1.92	383.12
Holton	49.50	18.30	1.00	1.00	-	-	0.05	-	3.00	6.45	3.30	25.00	9.50	1.40	2.00	2.00	-	-	1.40	-	123.90
Mona Shores	183.00	56.02	1.00	6.00	2.00	-	2.00	5.00	10.00	26.45	3.77	86.30	16.50	9.00	4.00	1.00	-	-	5.00	-	417.04
Montague	64.20	15.00	1.00	3.00	1.00	2.82	1.00	4.00	3.50	5.20	5.41	28.40	12.60	2.00	2.00	1.69	2.00	-	2.40	2.00	159.22
Muskegon	231.25	108.66	6.50	6.00	2.70	2.00	3.00	7.00	11.00	57.87	54.97	134.28	67.65	16.40	18.00	4.50	3.00	8.40	7.90	0.25	751.33
Muskegon Heights	83.90	30.00	2.00	3.00	-	1.00	7.00	3.00	6.50	18.10	9.00	66.25	20.50	1.00	9.00	-	1.00	-	5.00	7.00	273.25
North Muskegon	45.95	12.47	-	1.75	-	1.91	1.00	-	2.00	6.00	-	8.93	5.75	0.80	0.80	-	-	-	-	0.25	87.61
Oakridge	93.75	8.43	1.00	3.00	1.00	-	4.00	1.00	4.50	13.88	6.07	46.70	12.97	2.65	2.00	-	-	-	-	1.00	201.95
Orchard View	113.01	19.50	2.50	4.00	2.00	4.00	-	1.00	6.50	22.20	30.30	104.79	14.80	1.00	3.00	0.25	-	-	2.75	-	331.60
Ravenna	50.12	10.28	1.00	1.00	-	-	1.00	1.00	4.00	8.10	3.50	30.44	7.34	0.20	2.00	-	-	0.10	-	0.05	120.13
Reeths-Puffer	183.22	1.10	1.00	5.00	1.60	2.20	2.00	2.00	10.00	22.98	6.35	96.94	32.40	7.70	12.80	28.65	1.00	-	6.40	0.10	423.44
Whitehall	109.15	22.05	2.00	4.00	1.00	1.00	1.00	2.10	6.00	23.40	17.65	78.73	14.30	1.50	3.00	11.50	-	-	2.50	3.60	304.48
Subtotal Locals	1,358.84	339.36	22.00	44.75	11.30	19.53	23.05	27.70	74.00	229.93	152.59	787.36	243.06	51.25	68.39	53.69	8.25	8.50	37.35	16.17	3,577.07
WayPoint	13.50	-	1.00	-	-	-	1.00	-	-	1.00	3.00	1.50	2.50	-	-	-	-	-	-	-	23.50
Three Oaks	16.50	4.00	-	-	-	-	0.10	-	1.00	2.00	-	1.00	2.00	-	-	-	-	-	-	-	26.60
Timberland	20.52	2.83	-	-	1.00	-	-	-	2.00	2.12	-	3.14	3.00	1.00	-	1.40	4.38	-	-	-	41.39
Subtotal Academies	50.52	6.83	1.00	-	1.00	-	1.10	-	3.00	5.12	3.00	5.64	7.50	1.00	-	1.40	4.38	-	-	-	91.49
MAISD	-	8.58	7.75	-	-	-	9.00	7.52	-	22.98	6.98	45.62	23.00	2.20	8.03	64.60	17.15	15.30	7.00	5.00	250.71
Totals	1,409.36	354.77	30.75	44.75	12.30	19.53	33.15	35.22	77.00	258.03	162.57	838.62	273.56	54.45	76.42	119.69	29.78	23.80	44.35	21.17	3,919.27

School Personnel FTE by Position
Two-Year Comparison

District		Teachers	Instructional Aides	Instructional Coordinators	Guidance Counselors	Librarians/Media Specialists	Library/Media Support Staff	LEA Administrators	LEA Admin. Support Staff	School Administrators	School Admin. Support Staff	Student Support Services	Other Support Services	Special Ed Teachers	Special Ed Teacher Consultants	Special Ed Support Staff	Special Ed Other Support Staff	Career/Technical Teachers	Consultants	Directors & Supervisors	Coordinators	Total Employee FTE
Fruitport	2008	148.23	38.45	3.00	7.00	0.00	4.60	1.00	1.60	7.00	19.24	12.75	88.49	31.00	8.75	9.78	3.10	1.50	0.00	4.00	1.92	391.41
	2009	151.79	37.55	3.00	7.00	0.00	4.60	1.00	1.60	7.00	19.30	12.27	80.60	28.75	7.60	9.79	4.10	1.25	0.00	4.00	1.92	383.12
	Variance	3.56	(0.90)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.06	(0.48)	(7.89)	(2.25)	(1.15)	0.01	1.00	(0.25)	0.00	0.00	0.00	(8.29)
Holton	2008	50.00	20.55	1.00	1.00	0.00	0.00	2.00	0.00	3.00	6.00	3.30	28.75	8.50	0.00	3.00	1.00	0.25	0.00	2.40	0.00	130.75
	2009	49.50	18.30	1.00	1.00	0.00	0.00	2.05	0.00	3.00	6.45	3.30	25.00	9.50	1.40	2.00	2.00	0.00	0.00	1.40	0.00	123.90
	Variance	(0.50)	(2.25)	0.00	0.00	0.00	0.00	(1.95)	0.00	0.00	0.45	0.00	(3.75)	1.00	1.40	(1.00)	1.00	(0.25)	0.00	(1.00)	0.00	(6.85)
Mona Shores	2008	186.50	59.81	1.00	4.00	2.00	0.00	2.00	5.00	10.00	32.21	2.20	87.82	18.50	7.00	4.00	1.40	0.00	0.00	5.00	0.00	428.44
	2009	183.00	56.02	1.00	6.00	2.00	0.00	2.00	5.00	10.00	26.45	3.77	86.30	16.50	9.00	4.00	1.00	0.00	0.00	5.00	0.00	417.04
	Variance	(3.50)	(3.79)	0.00	2.00	0.00	0.00	0.00	0.00	0.00	(5.76)	1.57	(1.52)	(2.00)	2.00	0.00	(0.40)	0.00	0.00	0.00	0.00	(11.40)
Montague	2008	64.20	15.08	1.00	3.00	1.00	2.00	1.00	4.00	3.50	6.08	7.65	29.01	13.50	2.00	2.00	0.88	2.00	0.00	2.40	2.00	162.30
	2009	64.20	15.00	1.00	3.00	1.00	2.82	1.00	4.00	3.50	5.20	5.41	28.40	12.60	2.00	2.00	1.69	2.00	0.00	2.40	2.00	159.22
	Variance	0.00	(0.08)	0.00	0.00	0.00	0.82	0.00	0.00	0.00	(0.88)	(2.24)	(0.61)	(0.90)	0.00	0.00	0.81	0.00	0.00	0.00	0.00	(3.08)
Muskegon	2008	240.00	109.86	6.50	5.00	2.50	0.00	2.00	7.00	13.10	58.45	57.85	148.91	66.90	15.40	14.20	6.27	4.00	8.90	9.00	0.15	775.99
	2009	231.25	108.66	6.50	6.00	2.70	2.00	3.00	7.00	11.00	57.87	54.97	134.28	67.65	16.40	18.00	4.50	3.00	8.40	7.90	0.25	751.33
	Variance	(8.75)	(1.20)	0.00	1.00	0.20	2.00	1.00	0.00	(2.10)	(0.58)	(2.88)	(14.63)	0.75	1.00	3.80	(1.77)	(1.00)	(0.50)	(1.10)	0.10	(24.66)
Muskegon Heights	2008	87.00	29.00	2.00	3.00	1.00	0.00	7.00	3.00	8.50	19.60	8.00	65.00	20.50	0.00	9.00	0.00	2.00	0.00	5.00	5.00	274.60
	2009	83.90	30.00	2.00	3.00	0.00	1.00	7.00	3.00	6.50	18.10	9.00	66.25	20.50	1.00	9.00	0.00	1.00	0.00	5.00	7.00	273.25
	Variance	(3.10)	1.00	0.00	0.00	(1.00)	1.00	0.00	0.00	(2.00)	(1.50)	1.00	1.25	0.00	1.00	0.00	0.00	(1.00)	0.00	0.00	2.00	(1.35)
North Muskegon	2008	45.80	11.57	0.00	1.50	0.00	1.91	1.00	0.00	2.00	5.75	0.00	9.03	6.06	0.80	0.80	0.00	0.00	0.00	0.00	0.25	86.47
	2009	45.95	12.47	0.00	1.75	0.00	1.91	1.00	0.00	2.00	6.00	0.00	8.93	5.75	0.80	0.80	0.00	0.00	0.00	0.00	0.25	87.61
	Variance	0.15	0.90	0.00	0.25	0.00	0.00	0.00	0.00	0.00	0.25	0.00	(0.10)	(0.31)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.14
Oakridge	2008	98.57	8.24	1.00	3.00	1.00	0.00	2.80	1.00	4.50	14.00	7.14	47.90	12.63	2.75	2.00	0.00	0.00	0.00	0.00	0.20	206.73
	2009	93.75	8.43	1.00	3.00	1.00	0.00	4.00	1.00	4.50	13.88	6.07	46.70	12.97	2.65	2.00	0.00	0.00	0.00	0.00	1.00	201.95
	Variance	(4.82)	0.19	0.00	0.00	0.00	0.00	1.20	0.00	0.00	(0.12)	(1.07)	(1.20)	0.34	(0.10)	0.00	0.00	0.00	0.00	0.00	0.80	(4.78)
Orchard View	2008	125.71	16.10	3.50	3.00	3.00	4.00	1.00	0.00	6.50	27.10	10.00	85.19	16.00	0.00	3.00	0.00	0.00	0.00	2.40	0.00	306.50
	2009	113.01	19.50	2.50	4.00	2.00	4.00	0.00	1.00	6.50	22.20	30.30	104.79	14.80	1.00	3.00	0.25	0.00	0.00	2.75	0.00	331.60
	Variance	(12.70)	3.40	(1.00)	1.00	(1.00)	0.00	(1.00)	1.00	0.00	(4.90)	20.30	19.60	(1.20)	1.00	0.00	0.25	0.00	0.00	0.35	0.00	25.10
Ravenna	2008	49.70	10.28	0.75	1.00	0.00	0.00	1.00	0.00	3.62	9.25	4.89	32.49	7.86	0.20	2.00	0.00	0.00	0.00	0.33	0.05	123.42
	2009	50.12	10.28	1.00	1.00	0.00	0.00	1.00	1.00	4.00	8.10	3.50	30.44	7.34	0.20	2.00	0.00	0.00	0.10	0.00	0.05	120.13
	Variance	0.42	0.00	0.25	0.00	0.00	0.00	0.00	1.00	0.38	(1.15)	(1.39)	(2.05)	(0.52)	0.00	0.00	0.00	0.00	0.10	(0.33)	0.00	(3.29)

District		Teachers	Instructional Aides	Instructional Coordinators	Guidance Counselors	Librarians/Media Specialists	Library/Media Support Staff	LEA Administrators	LEA Admin. Support Staff	School Administrators	School Admin. Support Staff	Student Support Services	Other Support Serv	Special Ed Teachers	Special Ed Teacher Consultants	Special Ed Support Staff	Special Ed Other Support Staff	Career/Technical Teachers	Consultants	Directors & Supervisors	Coordinators	Total Employee FTE
Reeths-Puffer	2008	188.05	2.21	1.50	5.00	1.60	2.84	2.00	2.00	10.00	16.31	5.07	81.70	36.10	7.70	11.70	27.27	1.00	0.00	6.00	0.00	408.05
	2009	183.22	1.10	1.00	5.00	1.60	2.20	2.00	2.00	10.00	22.98	6.35	96.94	32.40	7.70	12.80	28.65	1.00	0.00	6.40	0.10	423.44
	Variance	(4.83)	(1.11)	(0.50)	0.00	0.00	(0.64)	0.00	0.00	0.00	6.67	1.28	15.24	(3.70)	0.00	1.10	1.38	0.00	0.00	0.40	0.10	15.39
Whitehall	2008	113.30	13.25	3.00	4.00	1.00	1.00	2.00	2.00	5.00	22.70	17.40	90.51	15.30	0.50	3.25	13.00	0.00	0.00	2.00	3.50	312.71
	2009	109.15	22.05	2.00	4.00	1.00	1.00	1.00	2.10	6.00	23.40	17.65	78.73	14.30	1.50	3.00	11.50	0.00	0.00	2.50	3.60	304.48
	Variance	(4.15)	8.80	(1.00)	0.00	0.00	0.00	(1.00)	0.10	1.00	0.70	0.25	(11.78)	(1.00)	1.00	(0.25)	(1.50)	0.00	0.00	0.50	0.10	(8.23)
Subtotal Locals	2008	1,397.06	334.40	24.25	40.50	13.10	16.35	24.80	25.60	76.72	236.69	136.25	794.80	252.85	45.10	64.73	52.92	10.75	8.90	38.53	13.07	3,607.37
	2009	1,358.84	339.36	22.00	44.75	11.30	19.53	23.05	27.70	74.00	229.93	152.59	787.36	243.06	51.25	68.39	53.69	8.25	8.50	37.35	16.17	3,577.07
	Variance	(38.22)	4.96	(2.25)	4.25	(1.80)	3.18	(1.75)	2.10	(2.72)	(6.76)	16.34	(7.44)	(9.79)	6.15	3.66	0.77	(2.50)	(0.40)	(1.18)	3.10	(30.30)
WayPoint	2008	15.40	2.00	0.00	0.50	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.70	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.60
	2009	13.50	0.00	1.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00	3.00	1.50	2.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23.50
	Variance	(1.90)	(2.00)	1.00	(0.50)	0.00	0.00	1.00	0.00	(1.00)	0.00	2.00	(0.20)	0.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1.10)
Three Oaks	2008	14.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	2.00	0.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.00
	2009	16.50	4.00	0.00	0.00	0.00	0.00	0.10	0.00	1.00	2.00	0.00	1.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26.60
	Variance	2.50	1.00	0.00	0.00	0.00	0.00	0.10	0.00	0.00	0.00	0.00	(1.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.60
Timberland	2008	33.39	4.37	0.00	0.00	0.00	0.00	0.00	0.00	2.00	2.01	0.00	4.04	3.00	1.00	1.40	0.88	0.00	0.00	0.00	0.00	52.09
	2009	20.52	2.83	0.00	0.00	1.00	0.00	0.00	0.00	2.00	2.12	0.00	3.14	3.00	1.00	0.00	1.40	4.38	0.00	0.00	0.00	41.39
	Variance	(12.87)	(1.54)	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.11	0.00	(0.90)	0.00	0.00	(1.40)	0.52	4.38	0.00	0.00	0.00	(10.70)
Subtotal Academies	2008	62.79	9.37	0.00	0.50	0.00	0.00	0.00	0.00	4.00	5.01	1.00	7.74	7.00	1.00	1.40	0.88	0.00	0.00	0.00	0.00	100.69
	2009	50.52	6.83	1.00	0.00	1.00	0.00	1.10	0.00	3.00	5.12	3.00	5.64	7.50	1.00	0.00	1.40	4.38	0.00	0.00	0.00	91.49
	Variance	(12.27)	(2.54)	1.00	(0.50)	1.00	0.00	1.10	0.00	(1.00)	0.11	2.00	(2.10)	0.50	0.00	(1.40)	0.52	4.38	0.00	0.00	0.00	(9.20)
MAISD	2008	0.00	8.73	7.00	0.00	0.00	0.00	10.00	7.50	0.00	25.11	5.25	45.74	23.00	2.00	8.03	65.85	16.15	13.30	8.00	4.00	249.66
	2009	0.00	8.58	7.75	0.00	0.00	0.00	9.00	7.52	0.00	22.98	6.98	45.62	23.00	2.20	8.03	64.60	17.15	15.30	7.00	5.00	250.71
	Variance	0.00	(0.15)	0.75	0.00	0.00	0.00	(1.00)	0.02	0.00	(2.13)	1.73	(0.12)	0.00	0.20	0.00	(1.25)	1.00	2.00	(1.00)	1.00	1.05
Totals	2008	1,459.85	352.50	31.25	41.00	13.10	16.35	34.80	33.10	80.72	266.81	142.50	848.28	282.85	48.10	74.16	119.65	26.90	22.20	46.53	17.07	3,957.72
Totals	2009	1,409.36	354.77	30.75	44.75	12.30	19.53	33.15	35.22	77.00	258.03	162.57	838.62	273.56	54.45	76.42	119.69	29.78	23.80	44.35	21.17	3,919.27
Variance		(50.49)	2.27	(0.50)	3.75	(0.80)	3.18	(1.65)	2.12	(3.72)	(8.78)	20.07	(9.66)	(9.29)	6.35	2.26	0.04	2.88	1.60	(2.18)	4.10	(38.45)

School Personnel FTE vs. Enrollment FTE

Two-Year Comparison

District	Fiscal Year	Total Employee FTE	Total Enrollment FTE
Fruitport	2008-09	391.41	3,232
	2009-10	383.12	3,186
Variance		(8.29)	(46)
Holton	2008-09	130.75	1,058
	2009-10	123.90	1,039
Variance		(6.85)	(19)
Mona Shores	2008-09	428.44	3,901
	2009-10	417.04	3,826
Variance		(11.40)	(75)
Montague	2008-09	162.30	1,466
	2009-10	159.22	1,463
Variance		(3.08)	(3)
Muskegon	2008-09	775.99	5,433
	2009-10	751.33	5,168
Variance		(24.66)	(265)
Muskegon Heights	2008-09	274.60	1,856
	2009-10	273.25	1,595
Variance		(1.35)	(261)
North Muskegon	2008-09	86.47	977
	2009-10	87.61	985
Variance		1.14	8
Oakridge	2008-09	206.73	1,893
	2009-10	201.95	1,880
Variance		(4.78)	(13)
Orchard View	2008-09	306.50	3,017
	2009-10	331.60	2,815
Variance		25.10	(202)
Ravenna	2008-09	123.42	1,071
	2009-10	120.13	1,044
Variance		(3.29)	(27)
Reeths-Puffer	2008-09	408.05	4,029
	2009-10	423.44	3,932
Variance		15.39	(97)
Whitehall	2008-09	312.71	2,376
	2009-10	304.48	2,342
Variance		(8.23)	(34)
Subtotal Locals	2008-09	3,607.37	\$ 30,309
	2009-10	3,577.07	\$ 29,275
Variance		(30.30)	(1,034)
WayPoint	2008-09	24.60	218
	2009-10	23.50	211
Variance		(1.10)	(7)
Three Oaks	2008-09	24.00	321
	2009-10	26.60	438
Variance		2.60	117
Timberland	2008-09	52.09	458
	2009-10	41.39	450
Variance		(10.70)	(8)
Subtotal Academies	2008-09	100.69	\$ 997
	2009-10	91.49	\$ 1,099
Variance		(9.20)	102
MAISD	2008-09	249.66	197
	2009-10	250.71	207
Variance		1.05	10
Totals	2008-09	3,957.72	31,503
Totals	2009-10	3,919.27	30,581
Variance		(38.45)	(922)

Source: 2008/2009 Staffing Data from CEPI - December 2008 and 2009 REP
2010/11 Fall MEIS/SRSD

Revenues and Expenditures Divided by Employee and Enrollment FTE Counts

Four-Year Comparison

District	Fiscal Year	Total Revenues	Total Expenditures	Total Employee FTE	Revenues Divided by Employee FTE Count	Expenditures Divided by Employee FTE Count	Total Enrollment FTE	Revenues Divided by Enrollment FTE Count	Expenditures Divided by Enrollment FTE Count
Fruitport	2006-07	\$ 29,671,920	\$ 29,512,288	414.52	\$ 71,581	\$ 71,196	3,245	\$ 9,144	\$ 9,095
	2007-08	30,129,288	29,596,646	388.88	77,477	76,107	3,244	9,288	9,124
	2008-09	30,125,292	29,502,043	391.41	76,966	75,374	3,232	9,321	9,128
	2009-10	29,710,188	30,636,743	383.12	77,548	79,966	3,186	9,325	9,616
Variance		\$ 38,268	\$ 1,124,455	(31.40)	\$ 5,967	\$ 8,770	(59)	\$ 181	\$ 521
Holton	2006-07	9,417,349	9,061,157	117.34	80,257	77,221	1,094	8,608	8,283
	2007-08	9,791,310	9,392,995	127.75	76,644	73,526	1,117	8,766	8,409
	2008-09	9,486,882	9,314,454	130.75	72,557	71,239	1,058	8,967	8,804
	2009-10	9,247,412	9,028,363	123.90	74,636	72,868	1,039	8,900	8,689
Variance		\$ (169,937)	\$ (32,794)	6.56	\$ (5,621)	\$ (4,353)	(55)	\$ 292	\$ 407
Mona Shores	2006-07	33,859,673	32,955,604	445.21	76,053	74,023	4,137	8,185	7,966
	2007-08	33,221,748	33,030,815	437.08	76,008	75,572	3,958	8,394	8,345
	2008-09	33,264,101	32,998,249	428.44	77,640	77,020	3,901	8,527	8,459
	2009-10	32,524,127	33,423,237	417.04	77,988	80,144	3,826	8,501	8,736
Variance		\$ (1,335,546)	\$ 467,633	(28.17)	\$ 1,935	\$ 6,121	(311)	\$ 316	\$ 770
Montague	2006-07	12,262,751	12,142,486	161.78	75,799	75,056	1,494	8,208	8,128
	2007-08	12,401,245	12,629,163	166.10	74,661	76,033	1,462	8,482	8,638
	2008-09	12,756,029	12,743,400	162.30	78,595	78,518	1,466	8,701	8,693
	2009-10	12,479,922	12,701,840	159.22	78,382	79,775	1,463	8,530	8,682
Variance		\$ 217,171	\$ 559,354	(2.56)	\$ 2,583	\$ 4,720	(31)	\$ 322	\$ 555
Muskegon	2006-07	65,206,529	64,022,665	799.10	81,600	80,118	5,730	11,380	11,173
	2007-08	64,321,665	64,988,365	816.69	78,759	79,575	5,619	11,447	11,566
	2008-09	64,373,089	64,481,934	775.99	82,956	83,096	5,433	11,849	11,869
	2009-10	62,647,053	63,192,359	751.33	83,382	84,107	5,168	12,122	12,228
Variance		\$ (2,559,476)	\$ (830,306)	(47.77)	\$ 1,782	\$ 3,989	(562)	\$ 742	\$ 1,054
Muskegon Heights	2006-07	24,076,357	23,947,331	306.50	78,553	78,132	2,056	11,710	11,648
	2007-08	23,413,439	23,144,924	265.00	88,353	87,339	1,906	12,284	12,143
	2008-09	22,770,560	23,608,408	274.60	82,923	85,974	1,856	12,269	12,720
	2009-10	20,437,910	23,032,858	273.25	74,796	84,292	1,595	12,814	14,441
Variance		\$ (3,638,447)	\$ (914,473)	(33.25)	\$ (3,757)	\$ 6,161	(461)	\$ 1,103	\$ 2,793

District	Fiscal Year	Total Revenues	Total Expenditures	Total Employee FTE	Revenues Divided by Employee FTE Count	Expenditures Divided by Employee FTE Count	Total Enrollment FTE	Revenues Divided by Enrollment FTE Count	Expenditures Divided by Enrollment FTE Count
North Muskegon	2006-07	\$ 7,186,034	\$ 7,061,197	87.02	\$ 82,579	\$ 81,145	908	\$ 7,914	\$ 7,777
	2007-08	7,448,548	7,319,702	90.90	81,942	80,525	982	7,585	7,454
	2008-09	7,740,384	7,545,706	86.47	89,515	87,264	977	7,923	7,723
	2009-10	7,709,811	7,526,384	87.61	88,001	85,908	985	7,827	7,641
Variance		\$ 523,777	\$ 465,187	0.59	\$ 5,422	\$ 4,763	77	\$ (87)	\$ (136)
Oakridge	2006-07	16,117,843	16,405,020	212.95	75,688	\$ 77,037	1,960	8,223	8,370
	2007-08	16,540,144	16,409,744	213.10	77,617	77,005	1,968	8,405	8,338
	2008-09	16,152,478	16,517,746	206.73	78,133	79,900	1,893	8,533	8,726
	2009-10	15,852,605	16,393,419	201.95	78,498	81,176	1,880	8,432	8,720
Variance		\$ (265,238)	\$ (11,601)	(11.00)	\$ 2,809	\$ 4,139	(80)	\$ 209	\$ 350
Orchard View	2006-07	22,771,191	24,301,123	337.71	67,428	71,959	2,922	7,793	8,317
	2007-08	22,985,900	23,459,147	310.51	74,026	75,550	2,971	7,737	7,896
	2008-09	23,448,802	22,754,824	306.50	76,505	74,241	3,017	7,772	7,542
	2009-10	22,774,727	22,554,978	331.60	68,681	68,019	2,815	8,090	8,012
Variance		\$ 3,536	\$ (1,746,145)	(6.11)	\$ 1,253	\$ (3,940)	(107)	\$ 297	\$ (304)
Ravenna	2006-07	9,211,647	9,337,139	117.88	78,144	79,209	1,082	8,514	8,630
	2007-08	9,906,988	9,743,562	125.58	78,890	77,588	1,095	9,047	8,898
	2008-09	9,967,240	9,916,582	123.42	80,759	80,348	1,071	9,306	9,259
	2009-10	9,707,028	9,945,266	120.13	80,804	82,788	1,044	9,298	9,526
Variance		\$ 495,381	\$ 608,127	2.25	\$ 2,660	\$ 3,579	(38)	\$ 784	\$ 897
Reeths-Puffer	2006-07	35,890,447	34,896,200	421.67	85,115	82,757	4,179	8,588	8,350
	2007-08	35,497,413	35,324,716	406.71	87,279	86,855	4,096	8,666	8,624
	2008-09	35,624,325	35,140,293	408.05	87,304	86,118	4,029	8,842	8,722
	2009-10	34,964,766	34,666,742	423.44	82,573	81,869	3,932	8,892	8,817
Variance		\$ (925,681)	\$ (229,458)	1.77	\$ (2,542)	\$ (888)	(247)	\$ 304	\$ 466
Whitehall	2006-07	18,995,309	18,818,320	332.97	57,048	56,517	2,375	7,998	7,924
	2007-08	19,589,012	19,827,851	337.68	58,011	58,718	2,377	8,241	8,342
	2008-09	19,210,917	20,048,248	312.71	61,434	64,111	2,376	8,085	8,438
	2009-10	19,112,013	19,686,010	304.48	62,769	64,655	2,342	8,161	8,406
Variance		\$ 116,704	\$ 867,690	(28.49)	\$ 5,721	\$ 8,138	(33)	\$ 163	\$ 482
Subtotal Locals	2006-07	284,667,050	282,460,530	3,754.65	75,817	75,230	31,182	9,129	9,058
	2007-08	285,246,700	284,867,630	3,685.98	77,387	77,284	30,795	9,263	9,250
	2008-09	284,920,099	284,571,887	3,607.37	78,983	78,886	30,309	9,401	9,389
	2009-10	277,167,562	282,788,199	3,577.07	77,485	79,056	29,275	9,468	9,660
Variance		\$ (7,499,488)	\$ 327,669	(177.58)	\$ 1,667	\$ 3,826	(1,907)	\$ 339	\$ 601

District	Fiscal Year	Total Revenues	Total Expenditures	Total Employee FTE	Revenues Divided by Employee FTE Count	Expenditures Divided by Employee FTE Count	Total Enrollment FTE	Revenues Divided by Enrollment FTE Count	Expenditures Divided by Enrollment FTE Count
WayPoint	2006-07	\$ 2,112,155	\$ 2,029,581	26.50	\$ 79,704	\$ 76,588	242	\$ 8,728	\$ 8,387
	2007-08	2,113,077	1,691,143	25.40	83,192	66,580	238	8,878	7,106
	2008-09	2,020,723	2,035,515	24.60	82,143	82,745	218	9,269	9,337
	2009-10	1,951,610	1,908,265	23.50	83,047	81,203	211	9,249	9,044
	Variance	\$ (160,545)	\$ (121,316)	(3.00)	\$ 3,343	\$ 4,615	(31)	\$ 521	\$ 657
Three Oaks	2006-07	1,316,101	1,253,178	14.20	92,683	88,252	145	9,077	8,643
	2007-08	1,353,889	1,365,525	17.00	79,641	80,325	133	10,180	10,267
	2008-09	2,592,949	2,712,615	24.00	108,040	113,026	321	8,078	8,451
	2009-10	3,638,153	3,066,983	26.60	136,773	115,300	438	8,306	7,002
	Variance	\$ 2,322,052	\$ 1,813,805	12.40	\$ 44,090	\$ 27,048	293	\$ (770)	\$ (1,640)
Timberland	2006-07	4,956,858	4,997,493	64.25	77,150	77,782	560	8,852	8,924
	2007-08	4,988,750	4,980,659	56.66	88,047	87,904	470	10,614	10,597
	2008-09	4,791,250	4,797,198	52.09	91,980	92,094	458	10,461	10,474
	2009-10	4,570,010	4,567,907	41.39	110,413	110,363	450	10,156	10,151
	Variance	\$ (386,848)	\$ (429,586)	(22.86)	\$ 33,264	\$ 32,581	(110)	\$ 1,304	\$ 1,227
Totals Averages	2006-07	\$ 293,052,164	\$ 290,740,782	3,859.60			32,129		
	2006-07				\$ 77,292	\$ 76,466		\$ 8,861	\$ 8,774
Totals Averages	2007-08	\$ 293,702,416	\$ 292,904,957	3,785.04			31,636		
	2007-08				\$ 78,703	\$ 77,280		\$ 9,201	\$ 9,050
Totals Averages	2008-09	\$ 294,325,021	\$ 294,117,215	3,708.06			31,306		
	2008-09				\$ 81,830	\$ 82,071		\$ 9,194	\$ 9,223
Totals Averages	2009-10	\$ 287,327,335	\$ 292,331,354	3,668.56			30,374		
	2009-10				\$ 83,886	\$ 83,495		\$ 9,240	\$ 9,314
Variance		\$ (5,724,829)	\$ 1,590,572	(191.04)	\$ 6,594	\$ 7,029	(1,755)	\$ 379	\$ 540

MAISD is not listed because their Enrollment FTE is not comparable to districts.

PESG Savings Three-Year Calculations

District	Fiscal Year	Gross Pay Reported	Admin Fee 07/08 17.32% 08/09 17.32% 09/10 17.40%	Contracted Amount	FICA 7.65%	Retirement 07/08 16.72% 08/09 16.54% 09/10 16.94%	Local Cost Without PESG	Annual Savings	Total Savings
Fruitport	2007/08	\$ 216,944	\$ 37,575	\$ 254,519	\$ 16,596	\$ 36,273	\$ 269,813	\$ 15,295	
	2008/09	241,572	41,840	283,412	18,480	39,956	300,008	16,596	
	2009/10	367,640	63,969	431,610	28,124	62,278	458,043	26,433	\$ 58,324
Holton	2007/08	\$ 97,032	\$ 16,806	\$ 113,838	\$ 7,423	\$ 16,224	\$ 120,679	\$ 6,841	
	2008/09	109,520	18,969	128,488	8,378	18,115	136,012	7,524	
	2009/10	141,158	24,561	165,719	10,799	23,912	175,868	10,149	\$ 24,514
Mona Shores	2007/08	\$ 342,907	\$ 59,391	\$ 402,298	\$ 26,232	\$ 57,334	\$ 426,473	\$ 24,175	
	2008/09	293,535	50,840	344,376	22,455	48,551	364,542	20,166	
	2009/10	357,974	62,288	420,262	27,385	60,641	446,000	25,738	\$ 70,079
Montague	2007/08	\$ 134,072	\$ 23,221	\$ 157,293	\$ 10,257	\$ 22,417	\$ 166,746	\$ 9,452	
	2008/09	93,386	16,174	109,560	7,144	15,446	115,975	6,416	
	2009/10	131,503	22,882	154,385	10,060	22,277	163,840	9,455	\$ 25,323
Muskegon	2007/08	\$ 826,890	\$ 143,217	\$ 970,107	\$ 63,257	\$ 138,256	\$ 1,028,403	\$ 58,296	
	2008/09	1,365,152	236,444	1,601,596	104,434	225,796	1,695,382	93,786	
	2009/10	1,262,436	219,664	1,482,100	96,576	213,857	1,572,869	90,769	\$ 242,851
North Muskegon	2007/08	\$ 46,865	\$ 8,117	\$ 54,982	\$ 3,585	\$ 7,836	\$ 58,286	\$ 3,304	
	2008/09	43,924	7,608	51,531	3,360	7,265	54,549	3,018	
	2009/10	54,187	9,429	63,616	4,145	9,179	67,512	3,896	\$ 10,218
Oakridge	2007/08	\$ 151,979	\$ 26,323	\$ 178,301	\$ 11,626	\$ 25,411	\$ 189,016	\$ 10,715	
	2008/09	156,282	27,068	183,351	11,956	25,849	194,087	10,737	
	2009/10	166,758	29,016	195,774	12,757	28,249	207,764	11,990	\$ 33,442
Orchard View	2007/08	\$ 185,418	\$ 32,114	\$ 217,532	\$ 14,184	\$ 31,002	\$ 230,604	\$ 13,072	
	2008/09	257,494	44,598	302,092	19,698	42,589	319,782	17,690	
	2009/10	320,122	55,701	375,824	24,489	54,229	398,840	23,017	\$ 53,779
Ravenna	2007/08	\$ 56,140	\$ 9,723	\$ 65,864	\$ 4,295	\$ 9,387	\$ 69,822	\$ 3,958	
	2008/09	64,477	11,167	75,644	4,932	10,665	80,074	4,430	
	2009/10	70,968	12,348	83,317	5,429	12,022	88,419	5,103	\$ 13,491
Reeths-Puffer	2007/08	\$ 294,865	\$ 51,071	\$ 345,936	\$ 22,557	\$ 49,301	\$ 366,724	\$ 20,788	
	2008/09	305,907	52,983	358,890	23,402	50,597	379,906	21,016	
	2009/10	549,073	95,539	644,611	42,004	93,013	684,090	39,478	\$ 81,282
Whitehall	2007/08	-	-	-	-	-	-	-	
	2008/09	168,242	29,140	197,381	12,871	27,827	208,940	11,558	
	2009/10	166,529	28,976	195,506	12,740	28,210	207,479	11,973	\$ 23,531
Three Oaks	2007/08	-	-	-	-	-	-	-	
	2008/09	5,385	933	6,318	412	891	6,688	370	
	2009/10	18,213	3,169	21,381	1,393	3,085	22,691	1,309	\$ 1,679
MAISD	2007/08	\$ 67,836	\$ 11,749	\$ 79,586	\$ 5,189	\$ 11,342	\$ 84,368	\$ 4,782	
	2008/09	150,714	26,104	176,817	11,530	24,928	187,171	10,354	
	2009/10	197,209	34,314	231,523	15,086	33,407	245,703	14,179	\$ 29,315
Totals	2007/08	\$ 2,420,947	\$ 419,308	\$ 2,840,255	\$ 185,202	\$ 404,782	\$ 3,010,932	\$ 170,677	
	2008/09	3,255,588	563,868	3,819,456	249,052	538,474	4,043,115	223,659	
	2009/10	3,803,771	661,856	4,465,627	290,988	644,359	4,739,118	273,491	\$ 667,828
Three-Year Totals		\$ 9,480,306	\$ 1,645,032	\$ 11,125,338	\$ 725,242	\$ 1,587,615	\$ 11,793,165	\$ 667,828	

Whitehall started with PESG 08/24/08

Three Oaks started with PESG 03/22/09

Muskegon Heights does not participate

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General Fund Revenues by District 2009/10

District	Local Sources		State Sources		Federal Sources		Incoming Transfers Other Transactions		Total Revenues
	Total	%	Total	%	Total	%	Total	%	
Fruitport	\$ 5,078,411	17.09%	\$ 20,130,311	67.76%	\$ 4,467,776	15.04%	\$ 33,690	0.11%	\$ 29,710,188
Holton	927,331	10.03%	6,982,060	75.50%	1,067,455	11.54%	270,566	2.93%	9,247,412
Mona Shores	6,063,745	18.64%	22,486,956	69.14%	2,531,563	7.78%	1,441,863	4.43%	32,524,127
Montague	2,581,838	20.69%	8,077,854	64.73%	1,209,718	9.69%	610,512	4.89%	12,479,922
Muskegon	7,948,637	12.69%	36,766,909	58.69%	14,255,056	22.75%	3,676,451	5.87%	62,647,053
Muskegon Heights	1,950,416	9.54%	12,366,172	60.51%	5,578,039	27.29%	543,283	2.66%	20,437,910
North Muskegon	666,344	8.64%	6,224,831	80.74%	590,897	7.66%	227,739	2.95%	7,709,811
Oakridge	1,339,801	8.45%	12,679,672	79.98%	1,275,708	8.05%	557,424	3.52%	15,852,605
Orchard View	2,662,492	11.69%	17,357,469	76.21%	1,762,822	7.74%	991,944	4.36%	22,774,727
Ravenna	699,804	7.21%	7,263,972	74.83%	676,345	6.97%	1,066,907	10.99%	9,707,028
Reeths-Puffer	4,009,634	11.47%	24,620,547	70.42%	4,271,782	12.22%	2,062,803	5.90%	34,964,766
Whitehall	2,908,981	15.22%	12,266,646	64.18%	1,758,730	9.20%	2,177,656	11.39%	19,112,013
Subtotal Locals	\$ 36,837,434	13.29%	\$ 187,223,399	67.55%	\$ 39,445,891	14.23%	\$ 13,660,838	4.93%	\$ 277,167,562
WayPoint	38,627	1.98%	1,546,079	79.22%	364,151	18.66%	2,753	0.14%	1,951,610
Three Oaks	8,070	0.22%	3,216,648	88.41%	379,892	10.44%	33,543	0.92%	3,638,153
Timberland	440,892	9.65%	3,406,735	74.55%	722,383	15.81%	-	0.00%	4,570,010
Subtotal Academies	\$ 487,589	4.80%	\$ 8,169,462	80.41%	\$ 1,466,426	14.43%	\$ 36,296	0.36%	\$ 10,159,773
MAISD *	15,787,024	29.00%	9,357,378	17.19%	21,437,894	39.39%	7,847,617	14.42%	54,429,913
Total	\$ 53,112,047	15.54%	\$ 204,750,239	59.91%	\$ 62,350,211	18.24%	\$ 21,544,751	6.30%	\$ 341,757,248

* To maintain consistency, MAISD numbers include General Fund and Special Education Fund.

General Fund Expenditures by District
2009/10

District	Basic Instruction		Added Needs		Adult Education		Instructional Support		Non-Instructional Support		Community Support		Outgoing Transfers and Other Transactions		Total
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	
Fruitport	\$ 13,690,670	44.69%	\$ 5,114,253	16.69%	\$ 53,471	0.17%	\$ 5,753,489	18.78%	\$ 5,149,160	16.81%	\$ 412,370	1.35%	\$ 463,330	1.51%	\$ 30,636,743
Holton	3,763,379	41.68%	1,841,787	20.40%	-	0.00%	963,691	10.67%	2,193,374	24.29%	-	0.00%	266,132	2.95%	9,028,363
Mona Shores	17,922,127	53.62%	3,173,258	9.49%	-	0.00%	5,390,971	16.13%	6,076,777	18.18%	48,082	0.14%	812,022	2.43%	33,423,237
Montague	5,968,161	46.99%	2,399,808	18.89%	-	0.00%	1,558,437	12.27%	2,586,438	20.36%	1,478	0.01%	187,518	1.48%	12,701,840
Muskegon	22,608,927	35.78%	9,812,137	15.53%	247,088	0.39%	15,041,960	23.80%	12,534,753	19.84%	2,182,952	3.45%	764,542	1.21%	63,192,359
Muskegon Heights	7,742,371	33.61%	4,168,461	18.10%	87,093	0.38%	4,487,945	19.48%	4,783,767	20.77%	1,353,228	5.88%	409,993	1.78%	23,032,858
North Muskegon	4,265,959	56.68%	860,487	11.43%	222,403	2.95%	795,222	10.57%	1,191,043	15.82%	-	0.00%	191,270	2.54%	7,526,384
Oakridge	7,874,884	48.04%	2,041,872	12.46%	74,473	0.45%	2,364,844	14.43%	3,680,924	22.45%	85,602	0.52%	270,820	1.65%	16,393,419
Orchard View	12,906,845	57.22%	2,181,415	9.67%	-	0.00%	3,092,859	13.71%	4,023,204	17.84%	4,224	0.02%	346,431	1.54%	22,554,978
Ravenna	4,628,696	46.54%	1,557,037	15.66%	-	0.00%	1,193,567	12.00%	2,314,676	23.27%	-	0.00%	251,290	2.53%	9,945,266
Reeths-Puffer	17,264,948	49.80%	4,739,008	13.67%	-	0.00%	6,176,178	17.82%	5,422,264	15.64%	320,000	0.92%	744,344	2.15%	34,666,742
Whitehall	9,135,874	46.41%	2,858,686	14.52%	818,998	4.16%	2,653,065	13.48%	3,789,993	19.25%	1,260	0.01%	428,134	2.17%	19,686,010
Subtotal Locals	\$ 127,772,841	45.18%	\$ 40,748,209	14.41%	\$ 1,503,526	0.53%	\$ 49,472,228	17.49%	\$ 53,746,373	19.01%	\$ 4,409,196	1.56%	\$ 5,135,826	1.82%	\$ 282,788,199
WayPoint	639,948	33.54%	345,342	18.10%	-	0.00%	172,016	9.01%	750,959	39.35%	-	0.00%	-	0.00%	1,908,265
Three Oaks	1,196,206	39.00%	270,662	8.83%	-	0.00%	360,495	11.75%	1,187,334	38.71%	59	0.00%	52,227	1.70%	3,066,983
Timberland	1,369,836	29.99%	888,542	19.45%	-	0.00%	678,795	14.86%	1,619,456	35.45%	-	0.00%	11,278	0.25%	4,567,907
Subtotal Academies	\$ 3,205,990	33.59%	\$ 1,504,546	15.77%	\$ -	0.00%	\$ 1,211,306	12.69%	\$ 3,557,749	37.28%	\$ 59	0.00%	\$ 63,505	0.67%	\$ 9,543,155
MAISD *	-	0.00%	5,453,458	10.05%	3,031	0.01%	7,397,867	13.64%	10,767,098	19.85%	1,308,936	2.41%	29,310,897	54.04%	54,241,287
Total	\$ 130,978,831	37.79%	\$ 47,706,213	13.77%	\$ 1,506,557	0.43%	\$ 58,081,401	16.76%	\$ 68,071,220	19.64%	\$ 5,718,191	1.65%	\$ 34,510,228	9.96%	\$ 346,572,641

* To maintain consistency, MAISD numbers include General Fund and Special Education Fund.

Fund Balance - General Fund 2009/10

District	Beginning Fund Balance July 1, 2009	Revenues	Expenditures	Surplus or (Deficit)	Ending Fund Balance June 30, 2010	Fund Balance as a % of Expenditures
Fruitport	\$ 5,897,710	\$ 29,710,188	\$ 30,636,743	\$ (926,555)	\$ 4,971,155	16.23%
Holton	1,554,726	9,247,412	9,028,363	219,049	1,773,775	19.65%
Mona Shores	5,506,667	32,524,127	33,423,237	(899,110)	4,607,557	13.79%
Montague	998,744	12,479,922	12,701,840	(221,918)	776,826	6.12%
Muskegon	3,585,049	62,647,053	63,192,359	(545,306)	3,039,743	4.81%
Muskegon Heights	Sta (1,340,712)	20,437,910	23,032,858	(2,594,948)	(3,935,660)	-17.09%
North Muskegon	910,041	7,709,811	7,526,384	183,427	1,093,468	14.53%
Oakridge	1,607,885	15,852,605	16,393,419	(540,814)	1,067,071	6.51%
Orchard View	955,530	22,774,727	22,554,978	219,749	1,175,279	5.21%
Ravenna	833,698	9,707,028	9,945,266	(238,238)	595,460	5.99%
Reeths-Puffer	3,971,055	34,964,766	34,666,742	298,024	4,269,079	12.31%
Whitehall	2,104,718	19,112,013	19,686,010	(573,997)	1,530,721	7.78%
Subtotal Locals	\$ 26,585,111	\$ 277,167,562	\$ 282,788,199	\$ (5,620,637)	\$ 20,964,474	7.41%
WayPoint	692,623	1,951,610	1,908,265	43,345	735,968	38.57%
Three Oaks	105,268	3,638,153	3,066,983	571,170	676,438	22.06%
Timberland	47,383	4,570,010	4,567,907	2,103	49,486	1.08%
Subtotal Academies	\$ 845,274	\$ 10,159,773	\$ 9,543,155	\$ 616,618	\$ 1,461,892	15.32%
MAISD *	5,730,280	54,429,913	54,241,287	188,626	5,918,906	10.91%
Total	\$ 33,160,665	\$ 341,757,248	\$ 346,572,641	\$ (4,815,393)	\$ 28,345,272	8.18%

* To maintain consistency, MAISD numbers include General Fund and Special Education Fund.

Change in Fund Balance - General Fund 2005/06-2009/10

District	Fund Balance 2005/06	Fund Balance 2006/07	Fund Balance 2007/08	Fund Balance 2008/09	Fund Balance 2009/10	Change over 5-Years	Percent
Fruitport	\$ 4,582,187	\$ 4,741,819	\$ 5,274,461	\$ 5,897,710	\$ 4,971,155	\$ 388,968	8.49%
Holton	627,792	983,984	1,382,299	1,554,727	1,773,775	1,145,983	182.54%
Mona Shores	4,145,814	5,049,882	5,240,815	5,506,667	4,607,557	461,743	11.14%
Montague	1,093,768	1,214,033	986,115	998,744	776,826	(316,942)	-28.98%
Muskegon	3,176,729	4,360,593	3,693,893	3,585,049	3,039,743	(136,986)	-4.31%
Muskegon Heights	(900,405)	(771,379)	(502,864)	(1,340,712)	(3,935,660)	(3,035,255)	-337.10%
North Muskegon	461,681	586,518	715,363	910,041	1,093,468	631,787	136.84%
Oakridge	2,129,930	1,842,753	1,973,153	1,607,885	1,067,071	(1,062,859)	-49.90%
Orchard View	2,264,731	734,798	261,553	955,530	1,175,279	(1,089,452)	-48.11%
Ravenna	745,107	619,615	783,040	833,698	595,460	(149,647)	-20.08%
Reeths-Puffer	2,320,079	3,314,326	3,487,023	3,971,055	4,269,079	1,949,000	84.01%
Whitehall	3,003,898	3,180,887	2,942,048	2,104,717	1,530,721	(1,473,177)	-49.04%
Subtotal Locals	\$ 23,651,311	\$ 25,857,829	\$ 26,236,899	\$ 26,585,111	\$ 20,964,474	\$ (2,686,837)	-11.36%
WayPoint	202,907	285,481	707,415	692,623	735,968	533,061	262.71%
Three Oaks	173,647	236,570	224,934	105,268	676,438	502,791	289.55%
Timberland	85,875	45,240	53,331	47,383	49,486	(36,389)	-42.37%
Subtotal Academies	\$ 462,429	\$ 567,291	\$ 985,680	\$ 845,274	\$ 1,461,892	\$ 999,463	216.13%
MAISD *	4,031,464	4,375,649	5,233,802	5,730,280	5,918,906	1,887,442	46.82%
Total	\$ 28,145,204	\$ 30,800,769	\$ 32,456,381	\$ 33,160,665	\$ 28,345,272	\$ 200,068	0.71%

* To maintain consistency, MAISD numbers include General Fund and Special Education Fund.

General Fund Expenditures per Membership 2009/10

District	2009/10 Memberships	Basic Instruction	Added Needs	Adult Education	Instructional Support	Non- Instructional Support	Community Support	Outgoing Transfers	Totals
Fruitport	3,103.77	\$ 4,411	\$ 1,648	\$ 17	\$ 1,854	\$ 1,659	\$ 133	\$ 149	\$ 9,871
Holton	964.79	3,901	1,909	-	999	2,273	-	276	9,358
Mona Shores	3,847.28	4,658	825	-	1,401	1,579	12	211	8,687
Montague	1,456.08	4,099	1,648	-	1,070	1,776	1	129	8,723
Muskegon	5,108.09	4,426	1,921	48	2,945	2,454	427	150	12,370
Muskegon Heights	1,612.45	4,802	2,585	54	2,783	2,967	839	254	14,284
North Muskegon	998.48	4,272	862	223	796	1,193	-	192	7,538
Oakridge	1,879.69	4,189	1,086	40	1,258	1,958	46	144	8,719
Orchard View	2,797.60	4,614	780	-	1,106	1,438	-	124	8,061
Ravenna	1,036.00	4,468	1,503	-	1,152	2,234	-	243	9,601
Reeths-Puffer	3,990.86	4,326	1,187	-	1,548	1,359	80	187	8,687
Whitehall	2,303.71	3,966	1,241	356	1,152	1,645	1	186	8,545
Average Locals	2,424.90	\$ 4,344	\$ 1,433	\$ 61	\$ 1,505	\$ 1,878	\$ 128	\$ 187	\$ 9,537
WayPoint	209.93	3,048	1,645	-	819	3,577	-	-	9,090
Three Oaks	300.25	3,984	901	-	1,201	3,954	-	174	10,215
Timberland	429.50	3,189	2,069	-	1,580	3,771	-	26	10,635
Average Academies	313.23	\$ 3,407	\$ 1,538	\$ -	\$ 1,200	\$ 3,767	\$ -	\$ 67	\$ 9,980
County Average	2,002.57	\$ 4,157	\$ 1,454	\$ 49	\$ 1,444	\$ 2,256	\$ 103	\$ 163	\$ 9,626

Source: 2009/10 Blended membership including adult education

General Fund Expenditures per Membership Five-Year Comparison

	2005/06		2006/07		2007/08		2008/09		2009/10		Difference	Percent Difference	
Fruitport	\$	8,839	\$	9,106	\$	9,133	\$	9,145	\$	9,871	\$	1,032	11.68%
Holton		8,154		8,252		8,439		8,749		9,358		1,204	14.77%
Mona Shores		8,001		7,942		8,440		8,451		8,687		686	8.57%
Montague		8,073		8,170		8,639		8,675		8,723		650	8.05%
Muskegon		11,544		11,267		11,606		11,918		12,370		826	7.16%
Muskegon Heights		12,601		11,567		11,963		12,746		14,284		1,683	13.36%
North Muskegon		7,710		7,648		7,651		7,838		7,538		(172)	-2.23%
Oakridge		8,225		8,398		8,386		8,674		8,719		494	6.01%
Orchard View		7,817		8,275		7,948		7,666		8,061		244	3.12%
Ravenna		8,485		8,510		8,904		9,248		9,601		1,116	13.15%
Reeths-Puffer		8,150		8,345		8,603		8,708		8,687		537	6.59%
Whitehall		7,321		7,979		8,305		8,490		8,545		1,224	16.72%
Average Locals	\$	8,743	\$	8,788	\$	9,001	\$	9,192	\$	9,537	\$	794	9.08%
WayPoint		8,245		8,424		7,143		9,231		9,090		845	10.25%
Three Oaks		9,791		9,096		10,320		9,955		10,215		424	4.33%
Timberland		8,557		8,908		10,243		10,400		10,635		2,078	24.28%
Average Academies	\$	8,864	\$	8,809	\$	9,235	\$	9,862	\$	9,980	\$	1,116	12.59%
County Average	\$	8,768	\$	8,792	\$	9,048	\$	9,326	\$	9,626	\$	858	9.79%

State Aid Membership Gross Allowance 2009/10

District	Blended Membership	Taxable Valuations *	Taxable Valuations Per Membership	State Aid **	State Aid Per Membership
Fruitport	3,103.77	\$ 554,550,927	\$ 178,670	\$ 20,194,125	\$ 6,506
Holton	964.79	148,897,428	154,331	7,087,957	7,347
Mona Shores	3,847.28	861,276,170	223,866	22,421,284	5,828
Montague	1,456.08	324,901,640	223,134	8,046,369	5,526
Muskegon	5,108.09	596,773,266	116,829	37,447,467	7,331
Muskegon Heights	1,612.45	130,676,416	81,042	12,819,888	7,951
North Muskegon	998.48	141,910,534	142,127	6,239,037	6,249
Oakridge	1,879.69	189,699,684	100,921	12,851,883	6,837
Orchard View	2,797.60	321,721,156	114,999	18,948,714	6,773
Ravenna	1,036.00	167,576,744	161,754	7,291,176	7,038
Reeths-Puffer	3,990.86	672,171,407	168,428	24,723,147	6,195
Whitehall	2,303.71	459,965,506	199,663	14,049,148	6,098
Subtotal Locals	29,098.80	\$ 4,570,120,878	\$ 157,055	\$ 192,120,195	\$ 6,602
WayPoint	209.93	-	-	1,569,143	7,475
Three Oaks	300.25	-	-	3,315,536	11,043
Timberland	429.50	-	-	3,428,686	7,983
Subtotal Academies	939.68	\$ -	\$ -	\$ 8,313,365	\$ 8,847
Total	30,038.48	\$ 4,570,120,878	\$ 152,142	\$ 200,433,560	\$ 6,673
MAISD	197.17	-	-	10,499,591	53,251
County & MAISD Total	30,235.65	\$ 4,570,120,878	\$ 151,150	\$ 210,933,151	\$ 6,976

*Source: Muskegon County Equalization L - 4028IC as of May 2010

**Source: State Aid Report as of Payment Date 08/20/2010

Bonded Debt June 30, 2010

District	Bond Issue Balances	Obligation Due Date Ranges	Debt Retirement Millages	Bonded Debt Per Blended FTE
Fruitport	\$ 23,750,000	2012 - 2028	3.00	\$ 7,652
Holton	14,814,624	2028 - 2030	7.00	15,355
Mona Shores	35,785,000	2012 - 2019	4.50	9,301
Montague	52,195,189	2019 - 2039	7.27	35,846
Muskegon	35,207,996	2013 - 2021	5.60	6,893
Muskegon Heights	27,082,307	2022 - 2035	12.50	16,796
North Muskegon	21,352,468	2011 - 2039	7.73	21,385
Oakridge	14,615,146	2028 - 2034	7.00	7,775
Orchard View	46,377,605	2026 - 2039	7.00	16,578
Ravenna	27,130,000	2017 - 2039	7.00	26,187
Reeths-Puffer	93,131,205	2112 - 2035	8.37	23,336
Whitehall	31,000,700	2018 - 2027	7.00	13,457
MAISD	315,000	2014	0.00	1,598
Total	\$ 422,757,240			
Average	\$ 35,203,520		7.00	\$ 16,713

Bond Issue Balance does not include Durant Bonds

Average does not include MAISD

Source: 2009/10 Audited Financial Statements

Source: MDE Website Most Current Millage Rates Available (Tax Year 2010 and Fiscal Year 2011)

Cash Flow Borrowing Costs 2010/11

District	Principal	Interest Rate	Interest Cost	Attorney Costs	Closing Costs	Total Financing Costs
Fruitport	\$ -	-	\$ -	\$ -	\$ -	\$ -
Holton	S 650,000	0.8000%	5,200	1,899	5,349	12,448
Mona Shores	-	-	-	-	-	-
Montague	1,000,000	2.5000%	25,000	1,939	200	27,139
Muskegon	S 2,100,000	0.8000%	16,800	8,247	3,670	28,717
Muskegon	S 3,245,000	0.4000%	12,980	-	60,406	73,386
Muskegon	2,655,000	0.4000%	10,620	-	49,321	59,941
Muskegon Heights	S 7,325,000	2.1600%	158,220	7,724	-	165,944
North Muskegon	S 530,000	0.8000%	4,240	1,461	926	6,627
Oakridge	S 2,200,000	0.4000%	8,800	4,511	45,024	58,335
Oakridge	S 800,000	0.8000%	6,400			6,400
Orchard View	4,500,000	2.2500%	101,250	4,640	5,540	111,430
Ravenna	S 2,200,000	0.4000%	8,800	3,792	37,545	50,137
Reeths-Puffer	S 5,000,000	0.4000%	20,000	5,921	50,894	76,815
Whitehall	S 1,000,000	0.8000%	8,000	-	1,748	9,748
Whitehall	2,300,000	0.4000%	9,200	-	42,775	51,975
MAISD	-	-	-	-	-	-
Total	\$ 35,505,000		\$ 395,510	\$ 40,134	\$ 303,398	\$ 739,042

Fruitport, Mona Shores, and the MAISD did not need to borrow for cash flow purposes

S = District participated in the State's set aside loan program.

Source: District Business Managers

Cash Flow Borrowing Costs Five-Year Comparison

District	Year	Principal	Interest Rate	Interest Cost	Attorney Costs	Closing Costs	Total Financing Costs
Fruitport	2006/07	\$ -	-	\$ -	\$ -	\$ -	\$ -
	2007/08	-	-	-	-	-	-
	2008/09	-	-	-	-	-	-
	2009/10	-	-	-	-	-	-
	2010/11	-	-	-	-	-	-
Five-Year Total		\$ -	-	\$ -	\$ -	\$ -	\$ -
Holton	2006/07	1,550,000	3.6800%	57,040	2,401	-	59,441
	2007/08	1,400,000	3.6800%	51,520	2,263	-	53,783
	2008/09	1,200,000	1.7000%	20,400	2,078	7,053	29,531
	2009/10	500,000	1.4000%	7,000	1,683	1,136	9,819
	2009/10	249,000	0.8500%	2,117	-	5,023	7,140
\$	2010/11	650,000	0.8000%	5,200	1,899	5,349	12,448
Five-Year Total		\$ 5,549,000	-	\$ 143,277	\$ 10,324	\$ 18,561	\$ 172,161
Mona Shores	2006/07	-	-	-	-	-	-
	2007/08	-	-	-	-	-	-
	2008/09	-	-	-	-	-	-
	2009/10	-	-	-	-	-	-
	2010/11	-	-	-	-	-	-
Five-Year Total		\$ -	-	\$ -	\$ -	\$ -	\$ -
Montague	2006/07	1,300,000	4.4000%	57,200	2,071	-	59,271
	2007/08	1,219,000	3.6800%	44,859	2,095	3,234	50,188
	2008/09	1,000,000	1.7000%	17,000	1,893	5,877	24,770
	2009/10	1,000,000	2.5000%	25,000	2,041	-	27,041
	2010/11	1,000,000	2.5000%	25,000	1,939	200	27,139
Five-Year Total		\$ 5,519,000	-	\$ 169,059	\$ 10,039	\$ 9,311	\$ 188,409
Muskegon	2006/07	10,500,000	3.6800%	386,400	8,149	34,140	428,689
	2007/08	8,158,000	3.6800%	300,214	6,773	21,644	328,631
	2008/09	8,500,000	1.7000%	144,500	6,974	49,956	201,430
	2009/10	10,500,000	2.9600%	310,800	8,488	196,567	515,855
\$	2010/11	2,100,000	0.8000%	16,800	8,247	3,670	28,717
\$	2010/11	3,245,000	0.4000%	12,980	-	60,406	73,386
\$	2010/11	2,655,000	0.4000%	10,620	-	49,321	59,941
Five-Year Total		\$ 45,658,000	-	\$ 1,182,314	\$ 38,631	\$ 415,704	\$ 1,636,649

District	Year	Principal	Interest Rate	Interest Cost	Attorney Costs	Closing Costs	Total Financing Costs
Muskegon Heights	S 2006/07	2,700,000	4.5000%	121,500	1,000	5,184	127,684
	2007/08	2,700,000	4.4500%	120,150	3,465	-	123,615
	2008/09	3,200,000	3.5000%	112,000	4,260	-	116,260
	S 2009/10	5,350,000	2.2000%	117,700	-	-	117,700
	S 2010/11	7,325,000	2.1600%	158,220	7,724	-	165,944
	Five-Year Total	\$ 21,275,000	-	\$ 629,570	\$ 16,449	\$ 5,184	\$ 651,203
North Muskegon	S 2006/07	800,000	3.6800%	29,440	1,708	2,601	33,749
	2007/08	900,000	3.6800%	33,120	1,800	2,388	37,308
	S 2008/09	900,000	1.7000%	15,300	1,800	5,289	22,389
	S 2009/10	750,000	1.4000%	10,500	1,684	1,705	13,889
	S 2010/11	530,000	0.8000%	4,240	1,461	926	6,627
	Five-Year Total	\$ 3,880,000	-	\$ 92,600	\$ 8,453	\$ 12,909	\$ 113,962
Oakridge	2006/07	2,800,000	3.6800%	103,040	3,558	6,551	113,149
	S 2007/08	3,155,200	3.6800%	116,111	4,803	2,452	123,366
	S 2008/09	3,100,000	1.7000%	52,700	3,801	18,219	74,720
	S 2009/10	1,500,000	1.4000%	21,000	3,465	3,409	27,874
	2009/10	1,000,000	0.8500%	8,500	-	20,452	28,952
	S 2010/11	2,200,000	0.4000%	8,800	4,511	45,024	58,335
	S 2010/11	800,000	0.8000%	6,400	-	-	6,400
	Five-Year Total	\$ 14,555,200	-	\$ 316,551	\$ 20,138	\$ 96,107	\$ 432,796
Orchard View	2006/07	2,860,000	3.6800%	105,248	-	9,229	114,477
	2007/08	4,683,541	3.6800%	172,354	4,739	12,459	189,552
	2008/09	3,500,000	2.1126%	73,941	4,036	700	78,677
	2008/09	1,000,000	3.4000%	34,000	1,912	200	36,112
	2009/10	4,500,000	2.7600%	124,200	4,640	-	128,840
	2010/11	4,500,000	2.2500%	101,250	4,640	5,540	111,430
	Five-Year Total	\$ 21,043,541	-	\$ 610,993	\$ 19,967	\$ 28,128	\$ 659,088
Ravenna	S 2006/07	1,300,000	3.6800%	47,840	2,170	3,041	53,051
	2007/08	1,500,000	3.7503%	56,255	2,355	3,980	62,590
	2008/09	1,422,000	1.7000%	24,174	2,283	8,357	34,814
	S 2009/10	1,700,000	0.8500%	14,450	2,651	23,861	40,962
	2010/11	2,200,000	0.4000%	8,800	3,792	37,545	50,137
	Five-Year Total	\$ 8,122,000	-	\$ 151,519	\$ 13,251	\$ 76,784	\$ 241,554

District	Year	Principal	Interest Rate	Interest Cost	Attorney Costs	Closing Costs	Total Financing Costs
Reeths-Puffer	2006/07	4,730,000	3.7502%	177,384	4,759	15,380	197,523
	S 2007/08	4,100,000	3.6800%	150,880	4,389	10,878	166,147
	2008/09	4,350,000	1.7000%	73,950	4,536	25,566	104,052
	S 2009/10	2,000,000	1.6300%	32,600	4,346	4,545	41,491
	S 2009/10	2,000,000	2.9600%	59,200	-	40,905	100,105
	S 2010/11	5,000,000	0.4000%	20,000	5,921	50,894	76,815
Five-Year Total		\$ 22,180,000	-	\$ 514,014	\$ 23,951	\$ 148,168	\$ 686,133
Whitehall	S 2006/07	-	-	-	-	-	-
	2007/08	1,200,000	3.6800%	44,160	2,078	1,962	48,200
	S 2008/09	1,500,000	1.7000%	25,500	2,355	2,513	30,368
	S 2009/10	2,000,000	1.4000%	28,000	2,956	4,546	35,502
	S 2010/11	1,000,000	0.8000%	8,000	-	1,748	9,748
	2010/11	2,300,000	0.4000%	9,200	-	42,775	51,975
Five-Year Total		\$ 8,000,000	-	\$ 114,860	\$ 7,389	\$ 53,544	\$ 175,793
MAISD	2006/07	-	-	-	-	-	-
	2007/08	-	-	-	-	-	-
	2008/09	-	-	-	-	-	-
	2009/10	-	-	-	-	-	-
	2010/11	-	-	-	-	-	-
Five-Year Total		\$ -	-	\$ -	\$ -	\$ -	\$ -
Total	2006/07	\$ 29,740,000		\$ 1,085,092	\$ 25,816	\$ 76,126	\$ 1,187,034
Total	2007/08	\$ 29,015,741		\$ 1,089,624	\$ 34,760	\$ 58,997	\$ 1,183,381
Total	2008/09	\$ 29,672,000		\$ 593,465	\$ 35,928	\$ 123,730	\$ 753,123
Total	2009/10	\$ 33,049,000		\$ 761,067	\$ 31,954	\$ 302,149	\$ 1,095,170
Total	2010/11	\$ 35,505,000		\$ 395,510	\$ 40,134	\$ 303,398	\$ 739,042
Five-Year Total		\$ 156,981,741	-	\$ 3,924,758	\$ 168,592	\$ 864,400	\$ 4,957,749

S = District participated in the State's set aside loan program.

Valuation and Tax Rates

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Taxable Value by District 2004/05-2009/10

	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Totals
2004/05	\$ 456,050,338	\$ 128,467,306	\$ 791,429,133	\$ 273,903,906	\$ 556,961,487	\$ 120,330,174	\$ 132,053,170	\$ 163,529,240	\$ 294,441,764	\$ 143,796,166	\$ 559,074,722	\$ 392,585,946	\$ 4,012,623,352
2005/06	\$ 494,662,444	\$ 138,148,061	\$ 831,982,175	\$ 291,064,607	\$ 576,265,715	\$ 127,123,821	\$ 138,070,462	\$ 171,145,289	\$ 312,528,966	\$ 152,081,073	\$ 593,797,703	\$ 417,723,476	\$ 4,244,593,792
% Increase	8.47%	7.54%	5.12%	6.27%	3.47%	5.65%	4.56%	4.66%	6.14%	5.76%	6.21%	6.40%	5.78%
2006/07	\$ 536,514,955	\$ 147,978,667	\$ 875,672,252	\$ 304,972,035	\$ 612,531,401	\$ 130,828,145	\$ 144,505,888	\$ 178,266,739	\$ 326,675,744	\$ 158,652,873	\$ 639,854,607	\$ 441,528,312	\$ 4,497,981,618
% Increase	8.46%	7.12%	5.25%	4.78%	6.29%	2.91%	4.66%	4.16%	4.53%	4.32%	7.76%	5.70%	5.97%
2007/08	\$ 558,064,475	\$ 153,578,349	\$ 907,655,430	\$ 322,483,925	\$ 622,230,234	\$ 133,600,046	\$ 146,068,385	\$ 187,147,444	\$ 338,278,177	\$ 167,589,707	\$ 656,645,465	\$ 456,477,322	\$ 4,649,818,959
% Increase	4.02%	3.78%	3.65%	5.74%	1.58%	2.12%	1.08%	4.98%	3.55%	5.63%	2.62%	3.39%	3.38%
2008/09	\$ 565,540,734	\$ 155,760,230	\$ 905,224,257	\$ 325,523,615	\$ 629,410,823	\$ 135,095,634	\$ 146,489,683	\$ 190,992,383	\$ 340,611,899	\$ 170,188,254	\$ 677,761,693	\$ 473,006,998	\$ 4,715,606,203
% Increase	1.34%	1.42%	-0.27%	0.94%	1.15%	1.12%	0.29%	2.05%	0.69%	1.55%	3.22%	3.62%	1.41%
2009/10	\$ 554,550,927	\$ 148,897,428	\$ 861,276,170	\$ 324,901,640	\$ 596,773,266	\$ 130,676,416	\$ 141,910,534	\$ 189,699,684	\$ 321,721,156	\$ 167,576,744	\$ 672,171,407	\$ 459,965,506	\$ 4,570,120,878
% Increase	-1.94%	-4.41%	-4.85%	-0.19%	-5.19%	-3.27%	-3.13%	-0.68%	-5.55%	-1.53%	-0.82%	-2.76%	-3.09%
Five-Year Difference	\$ 98,500,589	\$ 20,430,122	\$ 69,847,037	\$ 50,997,734	\$ 39,811,779	\$ 10,346,242	\$ 9,857,364	\$ 26,170,444	\$ 27,279,392	\$ 23,780,578	\$ 113,096,685	\$ 67,379,560	\$ 557,497,526
Five-Year % Increase	21.60%	15.90%	8.83%	18.62%	7.15%	8.60%	7.46%	16.00%	9.26%	16.54%	20.23%	17.16%	13.89%
% of County Tax Base in 2009/10	12.13%	3.26%	18.85%	7.11%	13.06%	2.86%	3.11%	4.15%	7.04%	3.67%	14.71%	10.06%	100.00%

Taxable Value by District and Municipality 2010

Fruitport Community Schools

Fruitport Township	\$	449,411,313
Sullivan Township		22,471,450
Crockery Township (Ottawa County)		42,753,892
Spring Lake Township (Ottawa County)		39,914,272
	\$	554,550,927

Holton Public Schools

Blue Lake Township	\$	27,127,968
Cedar Creek Township		63,424,828
Holton Township		48,951,474
Bridgeton Township (Newaygo County)		5,302,168
Greenwood Township (Oceana County)		3,355,108
Otto Township (Oceana County)		735,882
	\$	148,897,428

Mona Shores Public Schools

Fruitport Township	\$	6,738,814
City of Muskegon Heights		2,941,996
City of Norton Shores		731,549,522
City of Roosevelt Park		120,045,838
	\$	861,276,170

Montague Area Public Schools

Montague Township	\$	50,525,873
Whitehall Township		1,159,598
White River Township		89,675,922
City of Montague		77,436,430
Claybanks Township (Oceana County)		45,546,789
Grant Township (Oceana County)		52,110,407
Otto Township (Oceana County)		8,446,621
	\$	324,901,640

Muskegon Public Schools

Muskegon Township	\$	1,100,012
City of Muskegon		564,027,798
City of Norton Shores		31,645,456
	\$	596,773,266

Muskegon Heights Public Schools		
City of Muskegon Heights	\$	130,676,416
North Muskegon Public Schools		
City of North Muskegon	\$	141,910,534
Oakridge Public Schools		
Cedar Creek Township	\$	885,035
Egelston Township		188,444,016
Bridgeton Township (Newaygo County)		370,633
	\$	189,699,684
Orchard View Schools		
Muskegon Township	\$	236,106,433
City of Muskegon		85,614,723
	\$	321,721,156
Ravenna Public Schools		
Casnovia Township	\$	3,067,676
Moorland Township		38,337,507
Ravenna Township		69,163,742
Sullivan Township		36,881,430
Chester Township (Ottawa County)		20,126,389
	\$	167,576,744
Reeths-Puffer Schools		
Cedar Creek Township	\$	6,179,809
Dalton Township		186,698,414
Fruitland Township		51,952,852
Laketon Township		224,254,924
Muskegon Township		129,518,391
City of Muskegon		73,567,017
	\$	672,171,407
Whitehall District Schools		
Blue Lake Township	\$	40,157,982
Dalton Township		36,081,344
Fruitland Township		197,595,902
Whitehall Township		63,197,902
City of Whitehall		122,932,376
	\$	459,965,506
Muskegon County School Districts	\$	4,570,120,878

Per Pupil Taxable Valuation
2001-2010

District	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010		
Fruitport	\$ 88,795	\$ 99,945	\$ 114,047	\$ 121,406	\$ 138,703	\$ 139,122	\$ 152,401	\$ 165,223	\$ 175,304	\$ 178,670		
Holton	72,632	85,981	91,530	95,231	114,012	115,272	126,117	133,186	146,296	154,331		
Mona Shores	142,980	152,750	163,528	171,740	187,302	188,140	201,032	224,309	231,819	223,866		
Montague	125,715	141,128	149,238	159,185	183,475	183,980	194,867	208,178	218,567	223,134		
Muskegon	69,152	77,446	79,816	85,594	91,296	95,073	102,168	107,778	116,343	116,829		
Muskegon Heights	42,552	45,330	45,804	46,202	53,172	55,077	59,470	66,019	72,940	81,042		
North Muskegon	111,179	125,580	127,479	131,944	149,724	150,336	149,478	150,999	152,172	142,127		
Oakridge	57,151	63,114	64,872	68,361	81,721	82,168	87,990	92,108	100,323	100,921		
Orchard View	80,891	85,247	90,701	99,806	102,639	99,801	106,332	110,374	114,754	114,999		
Ravenna	85,645	94,596	102,543	108,117	126,648	124,061	138,503	145,503	158,696	161,754		
Reeths-Puffer	90,874	97,945	104,085	113,244	131,114	131,687	142,050	155,963	167,945	168,428		
Whitehall	118,053	126,629	136,387	144,541	174,198	169,560	178,281	185,386	200,306	199,663		
Average	\$ 90,468	\$ 99,641	\$ 105,836	\$ 112,114	\$ 127,834	\$ 127,856	\$ 136,557	\$ 145,419	\$ 154,622	\$ 155,480		

Special Education

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Special Education Personnel Composite
2010/11

Local Programs	Director	Classroom Programs											Teacher Consultant						Support-Related Staff								Total
	SUPVS	MiCI	MoCI	SCI	EI	LD	HI	SXI	ECSE	SLI	ASD	RR	ASD	MI	EI	LD	HI	VI	ECSE	SPCH	SSW	PSYCH	OT	PT	OTHER		
North Service Unit	4.00	1.00							1.00			6.50							1.00	1.00	1.00					11.50	
Holton																											
Contracted																											
Montague										1.00		10.00								2.00	1.00	1.00					15.00
North Muskegon			1.00									4.00								0.80	1.00	0.20					7.00
Reeths-Puffer			2.60			2.00				2.00		25.70								1.00	6.10	5.00	2.00	2.80	1.00	1.00	55.20
Contracted																											
Whitehall			2.00							1.50		9.80									1.60	1.50	1.00			1.60	19.00
Contracted																				0.60							0.60
Youth Home											0.40									0.30						0.70	
Total NSU Staff	4.00	6.60	0.00	0.00	2.00	0.00	0.00	0.00	5.50	0.00	0.00	56.40	0.00	0.00	0.00	0.00	0.00	0.00	1.00	11.50	9.80	5.20	2.80	1.00	2.60	108.40	
Total Contracted Staff	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.60	0.00	0.00	0.00	0.00	0.00	0.60	
Eastern Service Unit	1.00		3.00	1.00					1.00	1.00		20.50							1.00	5.50	2.00	4.00	2.80	1.00	2.00	47.80	
Fruitport																									0.60		
Contracted																											
Oakridge					1.05	1.00		2.00	1.00		6.03					1.00				1.90	1.00	1.00				15.98	
Contracted																				0.60						0.60	
Orchard View										1.00		12.60								2.00	0.50	2.00				18.10	
Ravenna						4.00				0.50		4.80					0.20				1.00	1.00	1.00			12.50	
Contracted																				1.00						1.00	
Total ESU Staff		4.00	0.00	3.00	1.00	5.05	1.00	0.00	2.00	3.50	1.00	0.00	43.93	0.00	0.00	0.00	1.20	0.00	0.00	1.00	9.40	4.50	8.00	2.80	1.00	2.00	94.38
Total Contracted Staff	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.60	0.00	0.00	0.00	0.00	0.60	2.20	
Local Districts	1.00	1.00	3.00		2.00				1.00		6.00				1.00	7.00			2.00	2.00	1.00	1.00			1.40	29.40	
Mona Shores																			1.00				1.00	0.20	2.20		
Contracted																											
Muskegon		2.00	13.00	3.00		16.20	3.00			3.00	0.30	1.00	20.30			2.00	1.30			1.00	7.80	6.00	3.50	2.00	2.00	4.00	91.40
Contracted	1.00																				1.00					2.00	
Muskegon Heights		3.00			6.24				4.00		9.00										4.00				1.00	27.24	
Contracted																											
Total Districts	3.00	17.00	6.00	0.00	24.44	3.00	0.00	0.00	8.00	0.30	1.00	35.30	0.00	0.00	3.00	8.30	0.00	0.00	1.00	9.80	12.00	4.50	3.00	2.00	6.40	148.04	
Total Contracted Staff	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.20	4.20	
Total Local Staff	11.00	23.60	9.00	1.00	31.49	4.00	0.00	2.00	17.00	1.30	1.00	135.63	0.00	0.00	3.00	9.50	0.00	0.00	3.00	30.70	26.30	17.70	8.60	4.00	11.00	350.82	
Total Contracted Staff	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.20	0.00	1.00	0.00	1.00	0.80	7.00	

Center Programs	Director	Classroom Programs											Teacher Consultant						Support Related Staff							Total
	SUPVS	MiCI	MoCI	SCI	EI	LD	HI	SXI	ECSE	SLI	ASD	RR	ASD	MI	EI	LD	HI	VI	ECSE	SPCH	SSW	PSYCH	OT	PT	OTHER	
MAISD																										
Central Admin.	2.00												1.50	2.00	1.50		1.00	1.00		1.00	0.80		1.00		1.27	13.07
Wesley School	2.00		7.00	3.17				8.00			5.00								1.00	1.00	1.00	1.00		4.00	33.17	
Contracted																									0.45	0.45
Total Center Staff	4.00	0.00	7.00	3.17	0.00	0.00	0.00	8.00	0.00	0.00	5.00	0.00	1.50	2.00	1.50	0.00	1.00	1.00	0.00	2.00	1.80	0.00	2.00	1.00	5.27	46.24
Total Contracted Staff																									0.45	0.45

Charter Schools	Director	Classroom Programs											Teacher Consultant						Support Related Staff							Total
	SUPVS	MiCI	MoCI	SCI	EI	LD	HI	SXI	ECSE	SLI	ASD	RR	ASD	MI	EI	LD	HI	VI	ECSE	SPCH	SSW	PSYCH	OT	PT	OTHER	
WayPoint Academy												1.50														1.50
Contracted																			0.10	0.20	0.20					0.50
Three Oaks Academy	0.05											1.00														1.00
Contracted																			0.50	1.15	0.10	0.40				2.15
Timberland Academy												2.00											0.40			2.45
Contracted																			0.80	1.00						1.80
Total Charter Staff	0.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.40	0.00	0.00		4.95
Total Contracted Staff	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.40	2.35	0.30	0.40	0.00	0.00	4.45

Classroom Programs

MiCI Mild Cognitive Impairment
MoCI Moderate Cognitive Impairment
SCI Severe Cognitive Impairment
EI Emotional Impairment
LD Learning Disabled
HI Hearing Impairment

SXI Severely Multiply Impaired
ECSE Early Childhood Special Education
SLI Speech & Language Impairment
AI Autistic Impaired
RR Resource Room

Teacher Consultant

AI Autistic Impaired
MI Mental Impairment
EI Emotional Impairment
LD Learning Disabled
HI Hearing Impairment
VI Visual Impairment

Support-Related Staff

ECSE Early Childhood Special Education
SPCH Speech
SSW Social Work
PSYCH Psychologist
OT Occupational Therapist
PT Physical Therapist

Students with Disabilities Being Served
November 17, 2010

Diagnostic Category	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	MAISD	WayPoint	Three Oaks	Timberland	Total
CI	63	15	26	13	147	40	13	37	27	1	35	19	76	1	-	13	526
EI	14	7	23	16	112	26	5	5	21	31	70	25	1	4	2	11	373
HI	-	1	3	-	8	-	-	2	5	1	1	1	1	-	-	-	23
VI	1	-	1	-	6	-	-	2	-	4	-	1	3	-	-	-	18
PI	-	-	-	1	10	4	-	1	-	-	1	2	1	-	-	1	21
OHI	7	14	74	21	54	22	19	12	12	8	118	36	-	4	-	4	405
TBI	1	1	2	-	5	-	2	-	2	1	1	-	2	-	1	-	18
SLI	125	40	103	62	213	16	21	93	102	40	224	134	-	-	10	23	1,206
ECDD	39	7	13	4	40	80	2	13	17	3	24	9	2	-	-	1	254
LD	197	80	141	99	362	176	27	75	199	34	168	86	-	24	10	25	1,703
SXI	3	-	3	-	7	-	2	10	-	-	2	-	76	-	-	-	103
AI	15	9	21	10	24	4	4	8	10	8	23	9	34	-	1	1	181
DB	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Total	466	174	410	226	988	368	95	258	395	131	667	322	196	33	24	79	4,832

Diagnostic Categories:

CI - Cognitive Impaired
EI - Emotionally Impaired
HI - Hearing Impaired
VI - Visually Impaired

PI - Physical Impaired
OHI - Other Health Impaired
TBI - Traumatic Brain Injury
SLI - Speech & Language Impaired

ECDD - Early Childhood Developmental Delay
LD - Learning Disabled
SXI - Severely Multiply Impaired
AI - Autistic Impaired
DB - Deaf Blind

Students with Disabilities Being Served Three-Year Comparison

Diagnostic Category	Fiscal Year	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	MAISD	WayPoint	Three Oaks	Timberland	Total
CI	2008/09	78	9	23	16	165	40	6	45	31	2	37	15	79	1	10	11	568
	2009/10	65	14	22	13	159	36	9	36	26	1	36	17	83	1	3	8	529
	2010/11	63	15	26	13	147	40	13	37	27	1	35	19	76	1	-	13	526
EI	2008/09	31	14	32	22	130	33	3	9	9	26	75	23	-	2	4	2	415
	2009/10	26	12	26	24	105	35	2	5	13	22	76	27	-	2	2	5	382
	2010/11	14	7	23	16	112	26	5	5	21	31	70	25	1	4	2	11	373
HI	2008/09	5	-	4	2	7	-	-	2	5	1	1	-	2	-	-	-	29
	2009/10	4	-	3	1	8	-	-	2	6	-	-	1	1	-	-	-	26
	2010/11	-	1	3	-	8	-	-	2	5	1	1	1	1	-	-	-	23
VI	2008/09	-	-	-	-	10	-	-	2	-	4	1	1	2	-	-	-	20
	2009/10	-	-	1	-	7	-	-	2	-	4	-	1	1	-	1	-	17
	2010/11	1	-	1	-	6	-	-	2	-	4	-	1	3	-	-	-	18
PI	2008/09	1	-	2	1	10	4	-	1	2	-	4	4	-	-	-	1	30
	2009/10	-	-	1	1	11	2	-	1	1	-	2	3	1	-	-	1	24
	2010/11	-	-	-	1	10	4	-	1	-	-	1	2	1	-	-	1	21
OHI	2008/09	13	20	67	18	51	21	15	10	12	8	100	32	-	6	4	2	379
	2009/10	12	15	78	18	58	19	18	13	10	7	124	36	-	6	4	2	420
	2010/11	7	14	74	21	54	22	19	12	12	8	118	36	-	4	-	4	405
TBI	2008/09	-	2	2	-	5	-	2	-	3	-	-	-	1	-	1	-	16
	2009/10	-	1	2	1	5	-	2	-	2	-	1	-	2	-	1	-	17
	2010/11	1	1	2	-	5	-	2	-	2	1	1	-	2	-	1	-	18
SLI	2008/09	139	65	119	73	219	20	27	85	122	47	244	124	-	-	6	20	1,310
	2009/10	146	43	110	68	226	19	22	86	106	50	241	128	-	-	8	19	1,272
	2010/11	125	40	103	62	213	16	21	93	102	40	224	134	-	-	10	23	1,206
ECDD	2008/09	25	7	14	6	30	46	-	10	15	2	28	9	1	-	-	-	193
	2009/10	37	11	12	8	31	59	1	14	11	4	19	11	-	-	-	-	218
	2010/11	39	7	13	4	40	80	2	13	17	3	24	9	2	-	-	1	254
LD	2008/09	205	88	159	93	403	204	41	78	191	37	205	98	-	25	21	28	1,876
	2009/10	199	91	144	87	379	193	34	77	182	32	177	93	-	22	33	30	1,773
	2010/11	197	80	141	99	362	176	27	75	199	34	168	86	-	24	10	25	1,703
SXI	2008/09	5	-	4	1	9	-	3	10	-	1	2	3	75	-	-	-	113
	2009/10	6	-	3	-	5	-	2	9	-	-	3	1	80	-	-	-	109
	2010/11	3	-	3	-	7	-	2	10	-	-	2	-	76	-	-	-	103
AI	2008/09	13	8	20	11	21	-	4	6	7	11	14	6	32	-	-	-	153
	2009/10	13	7	22	9	17	-	4	5	9	8	18	9	38	-	-	1	160
	2010/11	15	9	21	10	24	4	4	8	10	8	23	9	34	-	1	1	181
DB	2008/09	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2009/10	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	1
	2010/11	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Total	2008/09	515	213	446	243	1,060	368	101	258	397	139	711	315	192	34	46	64	5,102
	2009/10	508	194	425	230	1,011	363	94	250	366	128	697	327	206	31	52	66	4,948
	2010/11	466	174	410	226	988	368	95	258	395	131	667	322	196	33	24	79	4,832

Diagnostic Categories:

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DB - Deaf Blind

Special Education Head Count Five-Year Comparison

District	Head Count					Change over Five Years
	2005/06	2006/07	2007/08	2008/09	2009/10	
Fruitport	552	534	527	515	508	(44)
Holton	224	244	240	213	194	(30)
Mona Shores	474	437	453	446	425	(49)
Montague	260	260	226	243	230	(30)
Muskegon	1,172	1,162	1,087	1,060	1,011	(161)
Muskegon Heights	447	385	369	368	363	(84)
North Muskegon	79	98	105	101	94	15
Oakridge	257	261	260	258	250	(7)
Orchard View	370	371	384	397	366	(4)
Ravenna	110	111	135	139	128	18
Reeths-Puffer	722	688	726	711	697	(25)
Whitehall	293	287	288	315	327	34
Subtotals & Averages	4,960	4,838	4,800	4,766	4,593	(367)
WayPoint	38	35	36	34	31	(7)
Three Oaks	31	32	23	46	52	21
Timberland	108	100	64	64	66	(42)
Subtotals & Averages	177	167	123	144	149	(28)
District Totals	5,137	5,005	4,923	4,910	4,742	(395)
District Averages	342	334	328	327	316	(26)
MAISD	178	184	195	192	206	28

Averages do not include MAISD.

Special Education FTE Count Five-Year Comparison

District	FTE Count - Audited					Change over Five Years
	2005/06	2006/07	2007/08	2008/09	2009/10	
Fruitport	183.89	177.45	147.43	131.25	116.36	(67.53)
Holton	79.34	82.72	76.88	66.40	52.82	(26.52)
Mona Shores	102.01	86.91	74.28	72.85	71.08	(30.93)
Montague	78.09	75.25	66.40	66.25	58.42	(19.67)
Muskegon	653.36	620.50	566.07	563.45	496.22	(157.14)
Muskegon Heights	241.64	193.80	158.74	172.15	156.86	(84.78)
North Muskegon	16.86	20.25	20.99	19.91	18.97	2.11
Oakridge	77.43	72.99	73.73	74.36	66.93	(10.50)
Orchard View	113.93	110.12	97.66	104.41	95.50	(18.43)
Ravenna	22.00	16.83	41.76	36.91	28.60	6.60
Reeths-Puffer	243.29	204.84	216.20	217.72	209.51	(33.78)
Whitehall	82.60	81.23	94.25	96.05	91.17	8.57
Subtotal Locals	1,894.44	1,742.89	1,634.39	1,621.71	1,462.44	(432.00)
WayPoint	5.33	6.02	8.85	6.47	5.90	0.57
Three Oaks	7.23	4.79	2.33	3.11	2.68	(4.55)
Timberland	19.41	17.30	10.06	9.09	8.55	(10.86)
Subtotal Academies	31.97	28.11	21.24	18.67	17.13	(14.84)
District Totals	1,926.41	1,771.00	1,655.63	1,640.38	1,479.57	(446.84)
District Averages	128.43	118.07	110.38	109.36	98.64	(29.79)
MAISD	181.24	196.15	194.55	197.10	206.75	25.51

Averages do not include MAISD.

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Special Education Transportation Costs 2009/10

District	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitchall	Countywide Totals and Averages
Total Costs	\$ 343,632	\$ 136,893	\$ 379,829	\$ 51,775	\$ 1,138,889	\$ 266,536	-	\$ 173,835	\$ 200,152	\$ 110,822	\$ 310,382	\$ 151,940	\$ 3,264,685
Student Count Per Day	55	24	57	45	277	243	-	29	52	12	69	24	887
Mileage	93,749	60,794	68,502	23,987	178,988	49,528	-	35,934	39,010	44,532	98,274	59,724	753,022
Cost Per Student	\$ 6,248	\$ 5,704	\$ 6,664	\$ 1,151	\$ 4,112	\$ 1,097	-	\$ 5,994	\$ 3,849	\$ 9,235	\$ 4,498	\$ 6,331	\$ 3,681
Cost Per Mile	\$ 3.67	\$ 2.25	\$ 5.54	\$ 2.16	\$ 6.36	\$ 5.38	-	\$ 4.84	\$ 5.13	\$ 2.49	\$ 3.16	\$ 2.54	\$ 4.34
180 Day Ridership	9,900	4,320	10,260	8,100	49,860	43,740	-	5,220	9,360	2,160	12,420	4,320	159,660
Average Mile Per Student	9.47	14.07	6.68	2.96	3.59	1.13	-	6.88	4.17	20.62	7.91	13.83	4.72
Number of Buses	5.00	5.00	5.00	1.00	21.00	5.00	-	3.00	4.00	1.00	7.00	4.00	61.00
Cost Per Bus	\$ 68,726	\$ 27,379	\$ 75,966	\$ 51,775	\$ 54,233	\$ 53,307	-	\$ 57,945	\$ 50,038	\$ 110,822	\$ 44,340	\$ 37,985	\$ 53,519
Mileage Per Bus	18,750	12,159	13,700	23,987	8,523	9,906	-	11,978	9,753	44,532	14,039	14,931	12,345

Source: SE 4094

General Education Transportation Costs 2009/10

District	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitchall	Countywide Totals and Averages
Total Costs	\$ 1,390,511	\$ 445,495	\$ 625,109	\$ 519,744	\$ 981,616	\$ 227,049	\$ 94,769	\$ 589,994	\$ 780,431	\$ 412,955	\$ 1,182,590	\$ 856,199	\$ 8,106,462
Student Count Per Day	1,601	847	860	752	957	207	136	1,274	1,479	509	2,118	1,295	12,035
Mileage	255,378	174,327	155,143	183,084	124,541	42,190	36,494	143,562	129,021	101,067	372,762	241,428	1,958,997
Cost Per Student	\$ 869	\$ 526	\$ 727	\$ 691	\$ 1,026	\$ 1,097	\$ 697	\$ 463	\$ 528	\$ 811	\$ 558	\$ 661	\$ 674
Cost Per Mile	\$ 5.44	\$ 2.56	\$ 4.03	\$ 2.84	\$ 7.88	\$ 5.38	\$ 2.60	\$ 4.11	\$ 6.05	\$ 4.09	\$ 3.17	\$ 3.55	\$ 4.14
180 Day Ridership	288,180	152,460	154,800	135,360	172,260	37,260	24,480	229,320	266,220	91,620	381,240	233,100	2,166,300
Average Mile Per Student	0.89	1.14	1.00	1.35	0.72	1.13	1.49	0.63	0.48	1.10	0.98	1.04	0.90
Number of Buses	17.00	12.00	18.00	11.00	16.00	2.00	3.00	13.00	13.00	12.00	36.00	22.00	175.00
Cost Per Bus	\$ 81,795	\$ 37,125	\$ 34,728	\$ 47,249	\$ 61,351	\$ 113,525	\$ 31,590	\$ 45,384	\$ 60,033	\$ 34,413	\$ 32,850	\$ 38,918	\$ 46,323
Mileage Per Bus	15,022	14,527	8,619	16,644	7,784	21,095	12,165	11,043	9,925	8,422	10,355	10,974	11,194

Total Transportation Costs 2009/10

District	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitchall	Countywide Totals and Averages
Total Costs	\$ 1,734,143	\$ 582,388	\$ 1,004,938	\$ 571,519	\$ 2,120,505	\$ 493,585	\$ 94,769	\$ 763,829	\$ 980,583	\$ 523,777	\$ 1,492,972	\$ 1,008,139	\$ 11,371,147
Student Count Per Day	1,656	871	917	797	1,234	450	136	1,303	1,531	521	2,187	1,319	12,922
Mileage	349,127	235,121	223,645	207,071	303,529	91,718	36,494	179,496	168,031	145,599	471,036	301,152	2,712,019
Cost Per Student	\$ 1,047	\$ 669	\$ 1,096	\$ 717	\$ 1,718	\$ 1,097	\$ 697	\$ 586	\$ 640	\$ 1,005	\$ 683	\$ 764	\$ 880
Cost Per Mile	\$ 4.97	\$ 2.48	\$ 4.49	\$ 2.76	\$ 6.99	\$ 5.38	\$ 2.60	\$ 4.26	\$ 5.84	\$ 3.60	\$ 3.17	\$ 3.35	\$ 4.19
180 Day Ridership	298,080	156,780	165,060	143,460	222,120	81,000	24,480	234,540	275,580	93,780	393,660	237,420	2,325,960
Average Mile Per Student	1.17	1.50	1.35	1.44	1.37	1.13	1.49	0.77	0.61	1.55	1.20	1.27	1.17
Number of Buses	22.00	17.00	23.00	12.00	37.00	7.00	3.00	16.00	17.00	13.00	43.00	26.00	236.00
Cost Per Bus	\$ 78,825	\$ 34,258	\$ 43,693	\$ 47,627	\$ 57,311	\$ 70,512	\$ 31,590	\$ 47,739	\$ 57,681	\$ 40,291	\$ 34,720	\$ 38,775	\$ 48,183
Mileage Per Bus	15,869	13,831	9,724	17,256	8,203	13,103	12,165	11,219	9,884	11,200	10,954	11,583	11,492

Source: SE 4094

Muskegon County Transportation Costs Two-Year Comparison

	Special Education Transportation Costs					General Education Transportation Costs					Total Transportation Costs			
	2008/09	2009/10	Diff	% Diff		2008/09	2009/10	Diff	% Diff		2008/09	2009/10	Diff	% Diff
Total Costs	\$ 3,352,545	\$ 3,264,685	\$ (87,860)	-2.62%		\$ 8,433,010	\$ 8,106,462	\$ (326,548)	-3.87%		\$ 11,785,555	\$ 11,371,147	\$ (414,408)	-3.52%
Student Count Per Day	906	887	(19)	-2.10%		13,969	12,035	(1,934)	-13.84%		14,875	12,922	(1,953)	-13.13%
Mileage	768,651	753,022	(15,629)	-2.03%		2,102,421	1,958,997	(143,424)	-6.82%		2,871,072	2,712,019	(159,053)	-5.54%
Cost Per Student	\$ 3,700	\$ 3,681	\$ (19)	-0.52%		\$ 604	\$ 674	\$ 70	11.59%		\$ 792	\$ 880	\$ 88	11.11%
Cost Per Mile	\$ 4.36	\$ 4.34	\$ (0.02)	-0.46%		\$ 4.01	\$ 4.14	\$ 0.13	3.19%		\$ 4.10	\$ 4.19	\$ 0.09	2.14%
180 Day Ridership	163,080	159,660	(3,420)	-2.10%		2,514,420	2,166,300	(348,120)	-13.84%		2,677,500	2,325,960	(351,540)	-13.13%
Average Mile Per Student	4.71	4.72	0.01	0.21%		0.84	0.90	0.06	7.14%		1.07	1.17	0.10	9.33%
Number of Buses	58.00	61.00	3.00	5.17%		191.00	175.00	(16.00)	-8.38%		249.00	236.00	(13.00)	-5.22%
Cost Per Bus	\$ 57,803	\$ 53,519	\$ (4,284)	-7.41%		\$ 44,152	\$ 46,323	\$ 2,171	4.92%		\$ 47,332	\$ 48,183	\$ 851	1.80%
Mileage Per Bus	13,253	12,345	(908)	-6.85%		11,007	11,194	187	1.70%		11,530	11,492	(39)	-0.34%

Special Education Transportation Costs Three-Year Comparison by District

District		Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Countywide Totals and Averages
Total Costs	2007/08	\$ 428,656	\$ 137,665	\$ 401,492	\$ 100,595	\$ 1,145,593	\$ 423,062	\$ 30,051	\$ 171,409	\$ 193,802	\$ 123,131	\$ 345,437	\$ 64,708	\$ 3,565,601
	2008/09	318,800	133,334	319,183	101,655	1,246,774	361,279	-	183,452	177,720	134,829	329,702	45,817	3,352,545
	2009/10	343,632	136,893	379,829	51,775	1,138,889	266,536	-	173,835	200,152	110,822	310,382	151,940	3,264,685
Student Count Per Day	2007/08	66	33	56	20	339	153	12	41	48	11	77	9	865
	2008/09	50	23	56	20	335	250	-	41	50	12	64	5	906
	2009/10	55	24	57	45	277	243	-	29	52	12	69	24	887
Mileage	2007/08	94,240	56,923	73,109	34,113	184,659	64,380	12,787	40,797	30,050	42,162	102,257	24,197	759,674
	2008/09	93,309	58,684	64,386	35,220	199,105	55,031	-	39,223	39,658	45,602	105,327	33,106	768,651
	2009/10	93,749	60,794	68,502	23,987	178,988	49,528	-	35,934	39,010	44,532	98,274	59,724	753,022
Cost Per Student	2007/08	6,495	4,172	7,170	5,030	3,379	2,765	-	4,181	4,038	11,194	4,486	7,190	4,122
	2008/09	6,376	5,797	5,700	5,083	3,722	1,445	-	4,474	3,554	11,236	5,152	9,163	3,700
	2009/10	6,248	5,704	6,664	1,151	4,112	1,097	-	5,994	3,849	9,235	4,498	6,331	3,681
Cost Per Mile	2007/08	4.55	2.42	5.49	2.95	6.20	6.57	-	4.20	6.45	2.92	3.38	2.67	4.69
	2008/09	3.42	2.27	4.96	2.89	6.26	6.57	-	4.68	4.48	2.96	3.13	1.38	4.36
	2009/10	3.67	2.25	5.54	2.16	6.36	5.38	-	4.84	5.13	2.49	3.16	2.54	4.34
180 Day Ridership	2007/08	11,880	5,940	10,080	3,600	61,020	27,540	-	7,380	8,640	1,980	13,860	1,620	153,540
	2008/09	9,000	4,140	10,080	3,600	60,300	45,000	-	7,380	9,000	2,160	11,520	900	163,080
	2009/10	9,900	4,320	10,260	8,100	49,860	43,740	-	5,220	9,360	2,160	12,420	4,320	159,660
Avg Mile Per Student	2007/08	7.93	9.58	7.25	9.48	3.03	2.34	-	5.53	3.48	21.29	7.38	14.94	4.95
	2008/09	10.37	14.17	6.39	9.78	3.30	1.22	-	5.31	4.41	21.11	9.14	36.78	4.71
	2009/10	9.47	14.07	6.68	2.96	3.59	1.13	-	6.88	4.17	20.62	7.91	13.83	4.72
Number of Buses	2007/08	4.00	4.00	6.00	1.00	17.00	5.00	1.00	3.00	4.00	1.00	7.00	3.00	56.00
	2008/09	5.00	3.00	6.00	1.00	17.00	7.00	-	3.00	3.00	3.00	7.00	3.00	58.00
	2009/10	5.00	5.00	5.00	1.00	21.00	5.00	-	3.00	4.00	1.00	7.00	4.00	61.00
Cost Per Bus	2007/08	107,164	34,416	66,915	100,595	67,388	84,612	-	57,136	48,451	123,131	49,348	21,569	63,671
	2008/09	63,760	44,445	53,197	101,655	73,340	51,611	-	61,151	59,240	44,943	47,100	15,272	57,803
	2009/10	68,726	27,379	75,966	51,775	54,233	53,307	-	57,945	50,038	110,822	44,340	37,985	53,519
Mileage Per Bus	2007/08	23,560	14,231	12,185	34,113	10,862	12,876	-	13,599	7,513	42,162	14,608	8,066	13,566
	2008/09	18,662	19,561	10,731	35,220	11,712	7,862	-	13,074	13,219	15,201	15,047	11,035	13,253
	2009/10	18,750	12,159	13,700	23,987	8,523	9,906	-	11,978	9,753	44,532	14,039	14,931	12,345

General Education Transportation Costs Three-Year Comparison by District

District		Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Countywide Totals and Averages
Total Costs	2007/08	\$ 1,388,479	\$ 500,446	\$ 836,679	\$ 553,716	\$ 1,185,595	\$ 169,668	\$ 86,133	\$ 709,713	\$ 758,219	\$ 412,796	\$ 1,465,628	\$ 873,657	\$ 8,940,729
	2008/09	1,248,794	461,256	765,207	508,996	985,254	240,852	96,244	609,945	825,827	401,284	1,424,135	865,216	8,433,010
	2009/10	1,390,511	445,495	625,109	519,744	981,616	227,049	94,769	589,994	780,431	412,955	1,182,590	856,199	8,106,462
Student Count Per Day	2007/08	1,656	893	1,078	765	1,063	206	109	1,374	1,472	573	2,202	1,370	12,761
	2008/09	1,686	910	1,078	822	1,067	166	114	1,447	1,552	615	3,190	1,322	13,969
	2009/10	1,601	847	860	752	957	207	136	1,274	1,479	509	2,118	1,295	12,035
Mileage	2007/08	322,505	174,592	169,063	182,634	148,652	16,095	28,369	154,599	156,923	93,822	426,536	265,518	2,139,308
	2008/09	239,795	178,178	186,938	183,121	134,757	36,687	37,364	163,415	130,417	89,199	455,646	266,904	2,102,421
	2009/10	255,378	174,327	155,143	183,084	124,541	42,190	36,494	143,562	129,021	101,067	372,762	241,428	1,958,997
Cost Per Student	2007/08	838	560	776	724	1,115	824	790	517	515	720	666	638	701
	2008/09	741	507	710	619	923	1,451	844	422	532	652	446	654	604
	2009/10	869	526	727	691	1,026	1,097	697	463	528	811	558	661	674
Cost Per Mile	2007/08	4.31	2.87	4.95	3.03	7.98	10.54	3.04	4.59	4.83	4.40	3.44	3.29	4.18
	2008/09	5.21	2.59	4.09	2.78	7.31	6.57	2.58	3.73	6.33	4.50	3.13	3.24	4.01
	2009/10	5.44	2.56	4.03	2.84	7.88	5.38	2.60	4.11	6.05	4.09	3.17	3.55	4.14
180 Day Ridership	2007/08	298,080	160,740	194,040	137,700	191,340	37,080	19,620	247,320	264,960	103,140	396,360	246,600	2,296,980
	2008/09	303,480	163,800	194,040	147,960	192,060	29,880	20,520	260,460	279,360	110,700	574,200	237,960	2,514,420
	2009/10	288,180	152,460	154,800	135,360	172,260	37,260	24,480	229,320	266,220	91,620	381,240	233,100	2,166,300
Avg Mile Per Student	2007/08	1.08	1.09	0.87	1.33	0.78	0.43	1.45	0.63	0.59	0.91	1.08	1.08	0.93
	2008/09	0.79	1.09	0.96	1.24	0.70	1.23	1.82	0.63	0.47	0.81	0.79	1.12	0.84
	2009/10	0.89	1.14	1.00	1.35	0.72	1.13	1.49	0.63	0.48	1.10	0.98	1.04	0.90
Number of Buses	2007/08	18.00	13.00	20.00	12.00	18.00	2.00	2.00	18.00	13.00	12.00	38.00	21.00	187.00
	2008/09	19.00	13.00	17.00	13.00	18.00	4.00	2.00	17.00	19.00	12.00	36.00	21.00	191.00
	2009/10	17.00	12.00	18.00	11.00	16.00	2.00	3.00	13.00	13.00	12.00	36.00	22.00	175.00
Cost Per Bus	2007/08	77,138	38,496	41,834	46,143	65,866	84,834	43,067	39,429	58,325	34,400	38,569	41,603	47,811
	2008/09	65,726	35,481	45,012	39,154	54,736	60,213	48,122	35,879	43,465	33,440	39,559	41,201	44,152
	2009/10	81,795	37,125	34,728	47,249	61,351	113,525	31,590	45,384	60,033	34,413	32,850	38,918	46,323
Mileage Per Bus	2007/08	17,917	13,430	8,453	15,220	8,258	8,048	14,185	8,589	12,071	7,819	11,225	12,644	11,440
	2008/09	12,621	13,706	10,996	14,086	7,487	9,172	18,682	9,613	6,864	7,433	12,657	12,710	11,007
	2009/10	15,022	14,527	8,619	16,644	7,784	21,095	12,165	11,043	9,925	8,422	10,355	10,974	11,194

Total Transportation Costs Three-Year Comparison by District

District		Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Countywide Totals and Averages
Total Costs	2007/08	\$ 1,817,135	\$ 638,111	\$ 1,238,171	\$ 654,311	\$ 2,331,188	\$ 592,730	\$ 116,184	\$ 881,122	\$ 952,021	\$ 535,927	\$ 1,811,065	\$ 938,365	\$ 12,506,330
	2008/09	1,567,594	594,590	1,084,390	610,651	2,232,028	602,131	96,244	793,397	1,003,547	536,113	1,753,837	911,033	11,785,555
	2009/10	1,734,143	582,388	1,004,938	571,519	2,120,505	493,585	94,769	763,829	980,583	523,777	1,492,972	1,008,139	11,371,147
Student Count Per Day	2007/08	1,722	926	1,134	785	1,402	359	121	1,415	1,520	584	2,279	1,379	13,626
	2008/09	1,736	933	1,134	842	1,402	416	114	1,488	1,602	627	3,254	1,327	14,875
	2009/10	1,656	871	917	797	1,234	450	136	1,303	1,531	521	2,187	1,319	12,922
Mileage	2007/08	416,745	231,515	242,172	216,747	333,311	80,475	41,156	195,396	186,973	135,984	528,793	289,715	2,898,982
	2008/09	333,104	236,862	251,324	218,341	333,862	91,718	37,364	202,638	170,075	134,801	560,973	300,010	2,871,072
	2009/10	349,127	235,121	223,645	207,071	303,529	91,718	36,494	179,496	168,031	145,599	471,036	301,152	2,712,019
Cost Per Student	2007/08	1,055	689	1,092	834	1,663	1,651	960	623	626	918	795	680	918
	2008/09	903	637	956	725	1,592	1,447	844	533	626	855	539	687	792
	2009/10	1,047	669	1,096	717	1,718	1,097	697	586	640	1,005	683	764	880
Cost Per Mile	2007/08	4.36	2.76	5.11	3.02	6.99	7.37	2.82	4.51	5.09	3.94	3.42	3.24	4.31
	2008/09	4.71	2.51	4.31	2.80	6.69	6.57	2.58	3.92	5.90	3.98	3.13	3.04	4.10
	2009/10	4.97	2.48	4.49	2.76	6.99	5.38	2.60	4.26	5.84	3.60	3.17	3.35	4.19
180 Day Ridership	2007/08	309,960	166,680	204,120	141,300	252,360	64,620	21,780	254,700	273,600	105,120	410,220	248,220	2,452,680
	2008/09	312,480	167,940	204,120	151,560	252,360	74,880	20,520	267,840	288,360	112,860	585,720	238,860	2,677,500
	2009/10	298,080	156,780	165,060	143,460	222,120	81,000	24,480	234,540	275,580	93,780	393,660	237,420	2,325,960
Avg Mile Per Student	2007/08	1.34	1.39	1.19	1.53	1.32	1.25	1.89	0.77	0.68	1.29	1.29	1.17	1.18
	2008/09	1.07	1.41	1.23	1.44	1.32	1.22	1.82	0.76	0.59	1.19	0.96	1.26	1.07
	2009/10	1.17	1.50	1.35	1.44	1.37	1.13	1.49	0.77	0.61	1.55	1.20	1.27	1.17
Number of Buses	2007/08	22.00	17.00	26.00	13.00	35.00	7.00	3.00	21.00	17.00	13.00	45.00	24.00	243.00
	2008/09	24.00	16.00	23.00	14.00	35.00	11.00	2.00	20.00	22.00	15.00	43.00	24.00	249.00
	2009/10	22.00	17.00	23.00	12.00	37.00	7.00	3.00	16.00	17.00	13.00	43.00	26.00	236.00
Cost Per Bus	2007/08	82,597	37,536	47,622	50,332	66,605	84,676	38,728	41,958	56,001	41,225	40,246	39,099	51,466
	2008/09	65,316	37,162	47,147	43,618	63,772	54,739	48,122	39,670	45,616	35,741	40,787	37,960	47,332
	2009/10	78,825	34,258	43,693	47,627	57,311	70,512	31,590	47,739	57,681	40,291	34,720	38,775	48,183
Mileage Per Bus	2007/08	18,943	13,619	9,314	16,673	9,523	11,496	13,719	9,305	10,998	10,460	11,751	12,071	11,930
	2008/09	13,879	14,804	10,927	15,596	9,539	8,338	18,682	10,132	7,731	8,987	13,046	12,500	11,530
	2009/10	15,869	13,831	9,724	17,256	8,203	13,103	12,165	11,219	9,884	11,200	10,954	11,583	11,492

Muskegon County Transportation Costs Five-Year Comparison

	2005/06	2006/07	2007/08	2008/09	2009/10	Diff	% Diff
Total Costs	\$ 12,544,831	\$ 11,391,444	\$ 12,506,330	\$ 11,785,555	\$ 11,371,147	\$ (1,173,684)	-9.36%
Student Count Per Day	13,916	13,735	13,626	14,875	12,922	(994)	-7.14%
Mileage	3,143,366	3,003,645	2,898,982	2,871,072	2,712,019	(431,347)	-13.72%
Cost Per Student	\$ 901	\$ 829	\$ 918	\$ 792	\$ 880	\$ (21)	-2.38%
Cost Per Mile	\$ 3.99	\$ 3.79	\$ 4.31	\$ 4.10	\$ 4.19	\$ 0.20	4.99%
180 Day Ridership	2,504,880	2,472,300	2,452,680	2,677,500	2,325,960	(178,920)	-7.14%
Avg Mile Per Student	1.25	1.21	1.18	1.07	1.17	(0.08)	-6.77%
Number of Buses	205.00	243.00	243.00	249.00	236.00	31.00	15.12%
Cost Per Bus	\$ 61,194	\$ 46,878	\$ 51,466	\$ 47,332	\$ 48,183	\$ (13,011)	-21.26%
Mileage Per Bus	15,333	12,361	11,930	11,530	11,492	(3,842)	-25.06%

Food Service

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Lunch, Breakfast and Milk Charges

2010/11

District	Breakfast			Lunch			Milk
	Elementary	Secondary	Non-Student	Elementary	Secondary	Non-student	
Fruitport	\$ 1.25	\$ 1.25	\$ 1.85	\$ 2.00	\$ 2.15	\$ 2.50	\$ 0.50
Holton	-	-	1.75	1.75	1.85	2.60	0.50
Mona Shores	1.85	1.85	1.85	2.50	2.75	3.95	0.45
Montague	1.25	1.25	1.75	1.85	2.10	2.50	0.40
Muskegon	1.00	1.00	2.00	1.50	1.75	3.00	0.40
Muskegon Heights	-	-	1.50	1.50	1.75	3.00	0.45
North Muskegon	1.75	1.75	2.00	2.25	2.50	3.00	0.50
Oakridge	1.50	1.50	2.00	1.85	2.10	3.25	0.40
Orchard View	-	1.25	2.00	1.75	2.00	3.00	0.50
Ravenna	1.50	1.50	2.00	1.75	2.00	3.00	0.40
Reeths-Puffer	1.20	1.45	1.85	2.10	2.45	3.25	0.35
Whitehall	1.25	1.25	1.75	1.85	2.10	2.50	0.45
MAISD	1.25	1.25	2.00	2.15	2.15	3.50	0.50
Average Price	\$ 1.06	\$ 1.18	\$ 1.87	\$ 1.91	\$ 2.13	\$ 3.00	\$ 0.45

Breakfasts and Lunches Served 2007/08-2009/10

District	Breakfast						Lunch					
	Total Served			Cost Per Breakfast			Total Served			Cost Per Lunch		
	07/08	08/09	09/10	07/08	08/09	09/10	07/08	08/09	09/10	07/08	08/09	09/10
Fruitport	61,716	72,397	76,384	\$ 2.19	\$ 2.41	\$ 2.38	271,609	286,084	310,773	\$ 2.87	\$ 2.67	\$ 2.38
Holton*	87,472	119,221	99,757	2.06	2.14	1.79	116,832	118,100	120,845	2.55	2.64	2.19
Mona Shores	51,432	58,671	62,586	1.54	1.99	2.19	291,791	291,596	302,074	2.83	2.76	2.76
Montague	61,978	60,633	64,996	1.90	1.92	1.75	153,294	156,142	157,002	2.48	2.63	2.59
Muskegon*	302,217	299,047	278,782	2.05	2.13	2.09	609,114	616,947	585,265	2.91	2.87	2.80
Muskegon Heights*	142,122	139,691	143,164	2.13	2.21	2.30	240,210	236,557	218,444	2.69	2.60	2.79
North Muskegon	5,245	7,574	9,100	1.27	1.40	1.39	68,539	72,949	69,368	3.09	3.07	2.53
Oakridge*	75,273	77,518	80,044	2.20	2.16	2.21	200,402	205,520	206,043	2.90	2.85	2.87
Orchard View*	113,687	131,899	342,287	2.16	2.21	2.04	359,665	342,244	339,581	2.66	2.71	2.22
Ravenna*	22,331	28,183	25,477	2.06	2.31	2.33	115,204	117,173	116,694	2.46	2.64	3.89
Reeths-Puffer	76,396	82,731	96,723	1.83	1.82	1.82	336,803	334,552	366,343	2.60	2.70	2.66
Whitehall	45,489	45,621	47,821	1.63	1.62	1.67	211,699	217,374	216,231	2.30	2.33	2.78
District Total/Averages	1,045,358	1,123,186	1,327,121	\$ 1.92	\$ 2.03	\$ 2.00	2,975,162	2,995,238	3,008,663	\$ 2.70	\$ 2.71	\$ 2.71
MAISD	15,761	15,788	15,687	\$ 6.88	\$ 7.31	\$ 1.54	25,208	25,327	24,582	\$ 9.16	\$ 9.73	\$ 2.55

Due to the high number of students with special nutritional needs, MAISD is not included in the Total/Average.

*Food Service operated by a management company

Free and Reduced-Price Meal Counts Fall 2007, Fall 2008 and Fall 2009

District	Year	Fruitport	Holton	Mona Shores	Montague	Muskegon	Muskegon Heights	North Muskegon	Oakridge	Orchard View	Ravenna	Reeths-Puffer	Whitehall	Countywide Totals & Averages
Eligible for Free Meal	Fall 2007	845	528	824	424	4,009	1,342	142	742	1,164	276	1,003	567	11,866
	Fall 2008	996	530	930	531	4,039	1,390	150	817	1,393	319	1,110	715	12,920
	Fall 2009	1,176	594	1,082	592	4,131	1,470	173	956	1,585	343	1,424	840	14,366
Percent of Eligible	Fall 2007	26.05%	47.23%	20.78%	29.00%	73.69%	71.08%	15.76%	37.76%	39.18%	25.37%	24.36%	23.77%	36.17%
	Fall 2008	31.18%	50.05%	23.79%	36.20%	76.92%	75.71%	16.30%	43.20%	46.73%	29.73%	27.41%	30.16%	40.61%
	Fall 2009	37.44%	55.67%	28.11%	40.30%	81.30%	91.82%	18.44%	50.50%	55.32%	32.64%	35.75%	35.16%	46.87%
Eligible for Reduced-Price Meal	Fall 2007	301	122	294	150	497	61	60	253	311	108	327	136	2,620
	Fall 2008	342	120	386	177	363	50	54	261	252	117	337	127	2,586
	Fall 2009	354	105	346	144	276	33	91	188	269	106	414	127	2,453
Percent of Eligible for Reduced-Price	Fall 2007	9.28%	10.91%	7.41%	10.26%	9.14%	3.23%	6.66%	12.88%	10.47%	9.93%	7.94%	5.70%	8.65%
	Fall 2008	10.71%	11.33%	9.87%	12.07%	6.91%	2.72%	5.87%	13.80%	8.45%	10.90%	8.32%	5.36%	8.86%
	Fall 2009	11.27%	9.84%	8.99%	9.80%	5.43%	2.06%	9.70%	9.93%	9.39%	10.09%	10.39%	5.32%	8.52%
Eligible for Free & Reduced	Fall 2007	1,146	650	1,118	574	4,506	1,403	202	995	1,475	384	1,330	703	14,486
	Fall 2008	1,338	650	1,316	708	4,402	1,440	204	1,078	1,645	436	1,447	842	15,506
	Fall 2009	1,530	699	1,428	736	4,407	1,503	264	1,144	1,854	449	1,838	967	16,819
Percent of Free & Reduced	Fall 2007	35.33%	58.14%	28.19%	39.26%	82.83%	74.31%	22.42%	50.64%	49.65%	35.29%	32.30%	29.48%	44.82%
	Fall 2008	41.89%	61.38%	33.66%	48.26%	83.83%	78.43%	22.17%	57.01%	55.18%	40.63%	35.73%	35.51%	49.47%
	Fall 2009	48.71%	65.51%	37.10%	50.10%	86.73%	93.88%	28.14%	60.43%	64.71%	42.72%	46.15%	40.48%	55.39%
Not Eligible	Fall 2007	2,098	468	2,848	888	934	485	699	970	1,496	704	2,788	1,682	16,060
	Fall 2008	1,856	409	2,594	759	849	396	716	813	1,336	637	2,603	1,529	14,497
	Fall 2009	1,611	368	2,421	733	674	98	674	749	1,011	602	2,145	1,422	12,508
Percent of Not Eligible	Fall 2007	64.67%	41.86%	71.81%	60.74%	17.17%	25.69%	77.58%	49.36%	50.35%	64.71%	67.70%	70.52%	55.18%
	Fall 2008	58.11%	38.62%	66.34%	51.74%	16.17%	21.57%	77.83%	42.99%	44.82%	59.37%	64.27%	64.49%	50.53%
	Fall 2009	51.29%	34.49%	62.90%	49.90%	13.27%	6.12%	71.86%	39.57%	35.29%	57.28%	53.85%	59.52%	44.61%
Total Count	Fall 2007	3,244	1,118	3,966	1,462	5,440	1,888	901	1,965	2,971	1,088	4,118	2,385	30,546
	Fall 2008	3,194	1,059	3,910	1,467	5,251	1,836	920	1,891	2,981	1,073	4,050	2,371	30,003
	Fall 2009	3,141	1,067	3,849	1,469	5,081	1,601	938	1,893	2,865	1,051	3,983	2,389	29,327